



USAID
FROM THE AMERICAN PEOPLE

STABILITY IN KEY AREAS (SIKA) SOUTH

MONTHLY REPORT
SEPTEMBER 2014

Contract Number: AID-306-C-13-00003

SEPTEMBER 2014

This publication was produced for review by the United States Agency for International Development.
It was prepared by AECOM.

STABILITY IN KEY AREAS (SIKA) SOUTH

MONTHLY REPORT

September 2014

Submitted to:

USAID Afghanistan

Prepared by:

AECOM International Development

DISCLAIMER:

The authors' views expressed in this document do not necessarily reflect the views of the United States Agency for International Development or the United States Government.

TABLE OF CONTENTS

Table of Contents	ii
Acronym List	iv
Highlights	1
Key Provincial Events and Engagements	3
Kandahar Province	3
Hilmand Province	4
Uruzgan Province	4
Zabul Province	4
Nimroz Province	5
Objectives and Intermediate Results Review	5
Contract Objectives	5
IR1 Governance and Stability	5
Activity 1.1 Hire and Train Stability Specialist's Team	5
Activity 1.2 Conduct Training of Trainers (ToT) for SIKA and MRRD	5
Staff 5	
Activity 1.3 Update Stability Workshop Frameworks with Lessons Learned	6
Activity 1.4 Deliver Stability Analysis Workshops for each Approved Districts as Needed	6
Activity 1.5 Involve PRRD Staff in Stability Workshops	6
Activity 1.6 Provide Technical Assistance to Districts Entities on Stabilization Issues, Indicators, and Trends	6
Activity 1.7 Facilitate Inter-District Entity Meetings to Exchange Information and Best Practices	7
Activity 1.8 Organize Quarterly Periodic Stabilization Review Meetings with IR1 Team Leader, Stability SpecialistS, and M&E Staff	7
Activity 1.9 Implement Gender Pilot Activities	7
IR2 Access to GIRoA Services	8
Activity 2.1 Provide Training to Provincial Line Directorates to Improve Their Capacity to Collect, Manage, and Report Information about Projects and Services	8
Activity 2.2 Assist Provincial and District Entities to Establish Productive Relations ...	8
Activity 2.3 Hold a Quarterly Review Meeting to Evaluate Progress and Results and Make Adjustments as Warranted	9
Activity 2.4 Institutionalize the Projects and Service Reports with GIRoA Counterparts	10
Activity 2.5 Implement Gender Pilot Activities	10
IR3 Communication and Outreach	10
Activity 3.1 Periodically Collect Existing Population / Demographic Research	10
Activity 3.2 Identify Communications Management Needs for Provincial and District Entities	11

Activity 3.3	Assist to Develop Communication Strategies to Support the Program Teams	11
Activity 3.4	Develop Communications and Outreach Training Guide.....	11
Activity 3.5	Conduct Rolling Communication and Outreach Training Activities for Provincial and District Entities	11
Activity 3.6	Assist Provincial Authorities and District Entities to Prepare and Implement Communications Activities.....	15
Activity 3.7	Periodically Evaluate Provincial and District Entity Communications Capabilities	19
Activity 3.8	Implement Gender Pilot Activities	19
IR4	Government Services and Development Projects	19
Activity 4.1	Submit Grants Manual and Activity Flow Chart for USAID.....	19
Activity 4.2	Conduct Initial Development Research and Assessments in Communities and Districts	19
Activity 4.3	Work With District Entities to Identify DPP Projects	19
Activity 4.4	District Entities Present Project Concept Notes for Giroa Provincial Approvals.....	20
Activity 4.5	Submit PCNS and DPPS for USAID Approval.....	20
Activity 4.6	Coordinate with PRRD, NSp, and NABDP	20
Activity 4.7	Provide Capacity Building and Technical Assistance to Help District Entities Prepare Grant Application Packages for Priority Projects.....	21
Activity 4.8	Obtain Project Approvals.....	21
Activity 4.9	Provide Technical Assistance, Grants, and Sub-Awards to Help District Entities and Other Project Implementing Partners to Implement Approved Projects	22
Activity 4.10	Provide Capacity Building Training to District Entities and PRRD to Manage Programs	22
Activity 4.11	Monitor Project Implementation.....	24
	24	
Activity 4.12	Use Communications Tools to Inform Citizens on Impacts	24
Activity 4.13	Engage District Governors and District Entities in Project Monitoring, Reporting, and Evaluation.....	24
Activity 4.14	Implement Gender Pilot Activities	24
IR5	Capacity Building	24
Activity 5.1	Assess Capacity, Identify Gaps, and Prepare Capacity Building Plans	24
Activity 5.2	Develop Capacity Building Materials and Expertise	26
Activity 5.3	Deliver Training and Other Capacity Building Support	27
Activity 5.4	Evaluate Results for Continuous Improvement	28
Activity 5.5	Implement Gender Pilot Activities	29
Additional Results: Monitoring & Evaluation		29
Additional Results: women in Governance / Gender.....		30
Annex A: SIKA South PROGRAM EVENTS – September 2014		33
Annex B: Success Stories.....		39

Community-Built Masonry Wall Protects Villages	39
Annex B: Success Stories.....	40
Annex C: Program Activity Summary.....	41
Annex D: Grant Pipeline Summary	42
Annex E: Monitoring Visits	43
Annex F: Monitoring Visits in Conjunction with GIRoA	47
Annex G: Trainings for DDAs, DGOs, PRRDs, and Line Directorates.....	59

ACRONYM LIST

ANDS	Afghanistan National Development Strategy
AREDP	Afghanistan Rural Enterprise Development Program
CBU	Capacity Building Unit
CDC	Community Development Council
CF	Community Forum
CSI	Capacity Score Index
CSU	Central Support Unit
DAIL	Directorate of Agriculture, Irrigation and Livestock
DCC	District Community Council
DDA	District Development Assembly
DDP	District Development Plan
DE	District Entity (includes DGO and line directorates, DDA and CDCs)
DEEP	District Entity Engagement Profile
DG	District Governor
DGO	District Governor's Office or District Government Office
DLO	District Line Officer
DoEd	Directorate of Education
DoEc	Directorate of Economy
DoIC	Directorate of Information and Culture
DoLSAMD	Directorate of Labor, Social Affairs, Martyrs and the Disabled
DoPW	Directorate of Public Works
DoWA	Directorate of Women's Affairs
DPP	District Project Portfolio
DSO	District Stability Officer
DSW	District Social Worker
DTL	District Team Leader
EPS	Engagement Profile Score
GIRoA	Government of the Islamic Republic of Afghanistan
GPS	Global Positioning System

GRC	Grants Review Committee
IDLG	Independent Directorate of Local Governance
IR1	Intermediate Result 1 – Governance and Stability
IR2	Intermediate Result 2 – Access to GIROA Services
IR3	Intermediate Result 3 – Communications and Outreach
IR4	Intermediate Result 4 – Grants Implementation, Management and Maintenance
IR 5	Intermediate Result 5 – Capacity Building (cross-cutting)
M&E	Monitoring and Evaluation
MRRD	Ministry of Rural Rehabilitation and Development
NABDP	National Area Based Development Program
NSP	National Solidarity Program
PCN	Project Concept Note
PDC	Provincial Development Council
PE	Provincial Entity (includes provincial line directorates, IGLG and PGO departments)
PFM	Project Feasibility Metrics
PG	Provincial Governor (PGO is PG Office)
PMU	Provincial Management Unit
PRRD	Provincial Rural Rehabilitation and Development
PSR	Periodic Stabilization Review
RTA	Radio Television Afghanistan
SAM	Stability Analysis Mechanism
SIKA	Stability in Key Areas
SOI	Source of Instability
SPO	Stability Program Officer
SSD	Sector Services Director/Directorate (sometime Sectorial or Sectorial)
SSM	Sector Stability Meeting
STAS	Stability Technical Assistance Sessions
STM	Stability Trend Meeting
SWG	Sector Working Group
TOT	Training of Trainers
USAID	United States Agency for International Development
WAC	Women’s Advisory Committee

In Southern Afghanistan, the SIKA Program is referred to as the “Subat Program,” using the Pashto word for stability.

The Monthly Report is “*designed to keep On-site Monitors, the Platform, and MRRD informed of all ongoing program information and results disaggregated by Intermediate Results (IR) in narrative format, along with province and district with GPS coordinates included for each project conducted. Monthly reports also will include a section that outlines how the contract objective and Intermediate Results have been achieved that month and measure effectiveness in reaching program indicators. Additionally Monthly Reports shall be designed to be reported to Provincial and District Entities for their continual awareness of how the program is performing in their Districts.*”

HIGHLIGHTS

Community and Provincial Entities Engage on Sector-specific SOIs. The IR1 Team assisted district entities in conducting sector-focused stability meetings (SSMs), in which SOIs and trends discussed align with a particular sector or directorate that sends representation to the meetings. During September, SSMs were conducted in all districts. The education sector was the primary focus of this month, with some districts working with DoPH or DAIL representatives. The meetings are yielding promising results in terms of communities’ ongoing capacity to address sources of instability – specific issues are being elevated to government officials with the authority to act on them and provide information on the progress.

Five Services Fairs Conducted in Hilmand, Uruzgan, and Zabul. Services Fairs in the districts continue to be heavily attended by community members and government officials. In September, total attendance was 627 men and 229 women, who received services reports and had the opportunity to interface directly with officials from the 11 key line directorates, asking them questions and receiving information specific to their areas.

M&E Begins Survey of Activity Preferences. The transition survey with PRRD Directors in Kandahar, Uruzgan, and Zabul was successfully completed. PRRD Directors had a very high opinion of the program. Grants and capacity building activities received the highest average composite scores. The survey will continue with district and community entities to gather data on which activities were preferred and perceived to have the greatest correlation to stability, increased coordination, and the ability to manage development.

Follow-up District-level Capacity Assessments Completed in Kandahar. The team conducted the second phase of capacity assessments for the Arghandab and Daman DDAs. The second phase of capacity assessments are aimed at evaluating the extent to which capacity building interventions have strengthened the organizational, technical, and management capacity of the DDA members, systems, processes, and future plans. Results are currently being evaluated and will be compiled following completion of assessments for the entire province.

Gender Action Plan Process Begins in Nimroz. On 27-SEP-14, the team conducted a discussion group to receive input in order to draft a Gender Action Plan for Nimroz Province. There were six women who attended, including two women from the Zaranj CDC, two women from the Kang CDC, the Nimroz Gender Specialist, as well as the district team leads. In addition, representatives from the NSP, NABDP, and DoWA participated in the discussion. The participants discussed how the program could facilitate greater engagement from female DDA, CDC, and community members. The participants called for monthly meetings at the cluster-level in Kang and Zaranj.

Table 1: Program Event Summary

SEPTEMBER 2014																
District & Province	IR1			IR2			IR3			IR4			IR5			Total
	F	M	T	F	M	T	F	M	T	F	M	T	F	M	T	
Bost	0	0	0	0	0	0	20	119	139	0	16	16	49	108	157	
Garmser	0	0	0	0	0	0	0	0	0	0	48	48	0	130	130	
Nad Ali	0	0	0	0	0	0	0	0	0	0	48	48	0	135	135	
Nahri Sarraj	0	0	0	0	0	0	0	0	0	0	64	64	0	142	142	
PRRD Hilmand	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
HILMAND TOTAL	0					0			139			176			564	879
Arghandab	0	0	0	0	0	0	0	0	0	0	32	32	52	0	52	
Daman	0	0	0	0	0	0	30	15	45	0	8	8	0	15	15	
Kandahar PRRD	0	0	0	0	0	0	0	45	45	0	0	0	0	34	34	
KANDAHAR TOTAL			0			0			90			40			101	231
Kang	0	0	0	0	0	0	11	6	17	0	24	24	22	73	95	
Zaranj	0	0	0	0	0	0	9	52	61	0	20	20	20	74	94	
Nimroz PRRD	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
NIMROZ TOTAL			0			0			78			44			189	311
Chora	0	0	0	0	0	0	0	77	77	0	66	66	0	36	36	
Dihrawud	0	0	0	0	0	0	0	122	122	0	75	75	0	58	58	
Tirin Kot	0	0	0	0	0	0	40	63	103	0	189	189	71	134	205	
Uruzgan PRRD	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
URUZGAN TOTAL			0			0			302			330			299	931
Qalat	0	0	0	0	0	0	27	39	66	0	32	32	67	110	177	
Tarnak Wa Jaldak	0	0	0	15	172	187	0	0	0	0	4	4	0	28	28	
Shahjoy	0	0	0	0	0	0	0	0	0	0	36	36	0	85	85	
Zabul PRRD	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
ZABUL TOTAL			0			187			66			72			290	615
TOTALS	0			187			675			662			443			2967

The status of grant applications at the end of September 2014 is shown in Table 2 below. By the end of September, USAID had approved 384 projects, valued at approximately \$11.8 million. The total grants pipeline encompassed 427 grants valued at approximately \$13 million. To date, there have been 275 grants awarded with a total value of approximately \$7.8 million. Further information on the grants pipeline can be found in Annex D.

Table 2: Grant Application Summary

Province	District	Approved by GRC	Approved by USAID	\$ Value Approved	Awarded	\$ Value Awarded
Kandahar	Daman	23	23	\$979,069	18	\$765,710
	Arghandab	41	40	\$1,070,783	40	\$1,070,783
Hilmand	Bost	28	28	\$467,343	20	\$333,653
	Garmser	37	37	\$1,384,604	33	\$1,260,775
	Nad Ali	29	29	\$737,143	19	\$428,085
	Nahri Sarraj	30	31	\$620,894	14	\$171,834
Uruzgan	Tirin Kot	37	37	\$1,971,536	31	\$1,534,518
	Chora	37	37	\$810,619	29	\$570,994
	Dihrawud	24	23	\$791,858	9	\$235,201
Zabul	Qalat	21	21	\$539,102	16	\$402,288
	Shahjoy	22	21	\$652,606	17	\$538,548
	Tarnak Wa Jaldak	19	18	\$365,271	13	\$210,807
Nimroz	Zaranj	22	22	\$998,422	8	\$100,844
	Kang	17	17	\$457,317	8	\$195,831
TOTAL		387	384	\$11,846,568	275	7,819,871

KEY PROVINCIAL EVENTS AND ENGAGEMENTS

KANDAHAR PROVINCE

In Daman, grants are proceeding through the close-out process, as it was one of the initial pilot districts. The District Team successfully closed the following three grants: Motorcycle Repair Vocational Training (SSKDAG086), Construction of a Retaining Wall (SSKDAG043) in Kochnai Monara Cluster, and Improvement of an Irrigation System (SSKDAG023) in Charghulba Cluster. The team facilitated a closing ceremony, which was attended by the District Governor, DDA Chairperson, PRRD Director, SSD representative, CDC members, and community elders. The M&E Team is currently working with the Grants Team to collect follow-up information on the achievement on expected outcomes of the grants.



Improvement of Irrigation System, Charghulba Cluster, Arghandab District, Kandahar Province, 20-SEP-14 (SSKDAG023)



Construction of Retaining Wall, Sukhchala Cluster, Arghandab District, Kandahar Province, 21-SEP-14 (SSKDAG034)

The Kandahar PMU Head and the PRRD Director held a productive coordination meeting with the Provincial Governor, Tooryalai Wesa, and the SSD Director, Mr. Abdul Hakim Hakimi. They reviewed and approved three pending PCNs (one STAS PCN and two WAC PCNs) on 15-SEP-14. The PG and SSD Director agreed to approve the STAS PCN (Provision of Training on Pest/Disease Management and Crops Protection) and the PG also suggested that this training should be implemented in full consultation with the Agriculture Directorate and the National Agriculture University of Afghanistan.

HILMAND PROVINCE

Bost DDA members' ability to manage upcoming projects was addressed through training. On 7-8-SEP-14, the Capacity Building Team and the Bost District Team conducted a two-day project monitoring/evaluation and report writing training for 15 Bost DDA members. After this training, DDA members affirmed their new understanding of how to properly monitor projects and their impact.

Agriculture-related SOIs were given priority in Garmser. A Sector Stability Meeting (SSM) was held in Garmser, with eight DDA members, 16 DCC members, two DLOs, and ten CDC representatives in attendance. A representative from the Directorate of Agriculture, Irrigation, and Livestock (DAIL) provided an update about the progress his directorate has made toward the action plan established in the first SSM. The DDA, DCC, and CDC members had the opportunity to ask questions and expressed their need for additional agricultural supplies for their communities. The DAIL representative agreed to communicate their request to his directorate to address their needs as soon as possible. This type of continued engagement facilitates dialogue, encourages accountability, and helps ensure that directorates follow through on their action plans.

URUZGAN PROVINCE

On 20-SEP-14, the PMU Head held a coordination meeting with the PRRD Acting Director regarding anticipated delays for some projects. A two-month postponement in project grant implementation is expected due to harsh conditions typically experienced during the winter. The PMU Head and the Director reached a consensus about the necessity of delaying some projects until 2015.

On 18-SEP-14, the Tirin Kot district team organized an Access to GIROA Fair for Women at the DoWA office in Uruzgan. Attendance was strong, with 220 women from local communities joining in the fair. Eleven sectorial directors gave presentations, explaining to the attendees the current activities and future plans of their respective departments. The participation of over 200 women in this activity is significant, particularly in consideration of the challenges of engaging women in southern Afghanistan.

The Dihrawud District Team has begun to implement non-infrastructure grants projects. The team launched a vocational training grant on generator and motorbike repair (SSUZDI454) by holding a grant award orientation.

ZABUL PROVINCE

Program staff held a meeting with the Provincial Governor to discuss a vetting issue concerning an ineligibility. Consequently, the PG and the Program staff agreed that a possible solution would be to agree upon an eligible CDC to serve as the primary grantee. The Tarnak Wa Jaldak DDA had previously rejected this solution on 17-SEP-14. After meeting with the PG on 29-SEP-14, however, the DDA accepted this proposed solution and presented a potential CDC to fulfill this



**Women Rights Public Awareness , DDA-WAC,
Qalat District, Zabul Province, 28-SEP-14
(SSZBQA362)**

role. This example of conflict resolution and consensus building is a noteworthy achievement.

The Qalat District Team has assisted in increasing coordination with provincial entities. The team conducted its third Sector Stability Meeting (SSM) on 02-SEP-14 focused on education. The team also held a meeting with DoLSA and DoPH on 01-SEP-14 to receive their input and assistance with preparing the curriculum for a vocational training grant providing Women's Rights and Child Protection.

NIMROZ PROVINCE

The PMU Head participated in a PDC meeting in which the DoEc Director provided information on the activities of international organizations in the province. This information sharing continues to facilitate better coordination and improves the efficacy of program implementation.

A DDA Coordination Meeting was held in Zaranj on 22-SEP-14. The Program staff met with the Nimroz PRRD Program Manager Engineer Fareed to discuss funding and cluster allocations. The meeting provides an example of effective coordination and ongoing capacity building of PRRD to effectively manage development.



PDC Meeting with Nimroz Governor Ameer Mohammad Akhondzada, 16-SEP-14

OBJECTIVES AND INTERMEDIATE RESULTS REVIEW

CONTRACT OBJECTIVES

The Program Objective is *“to assist GIRoA officials at the district and provincial levels to respond to the Population’s development and governance concerns to better instill confidence and build stability.”*

IRI GOVERNANCE AND STABILITY

Overall Objective: Provincial and District Entities increasingly address sources of instability and take measures to respond to the population’s development and governance concerns.

ACTIVITY 1.1 HIRE AND TRAIN STABILITY SPECIALIST’S TEAM

The newly-hired IR1 Deputy Team Leader was briefed and trained during September. It is anticipated that district stability officer for Bost who was selected through a competitive application process will join the IR1 team in early October-14. With his arrival, IR1 team will be fully-staffed with 21 employees.

ACTIVITY 1.2 CONDUCT TRAINING OF TRAINERS (TOT) FOR SIKa AND MRRD STAFF

On 20-22-SEP-14, the fourth and final Governance and Stability Community Forum TOT for PRRD District Social Workers (DSWs) was conducted at the Kandahar regional office. There were 24 DSWs who participated in the training on conducting community forums, periodic stabilization review (PSR), stability technical assistance session (STAS) forums, and stability trends and sector stability meetings (SSMs). This training will help the DSWs deliver workshops and facilitate stability meetings in their districts; it will also provide them the skills necessary to conduct aspects of the Program with MRRD to ensure sustainability. Overall, the DSWs were very engaged with the TOT material and many proved to be capable facilitators

A TOT refresher of PSR, STM, and SSM was conducted for two district stability officers in the Kandahar regional office. The purpose of this additional training was to build their capacity and increase the effectiveness of Program delivery.

On 17–SEP-14, a brief TOT refresher regarding Sector Stability Meetings (SSMs) was conducted in the Hilmand PMU office. The participants included district team leaders, provincial officers of other IRs, the stability program officer, and district stability officers. The objective of the TOT was to ensure that upcoming SSMs are coordinated, conducted, and reported more effectively.



**Governance and Stability Community Forum
TOT for DSWs, 22-SEP-14**

ACTIVITY 1.3 UPDATE STABILITY WORKSHOP FRAMEWORKS WITH LESSONS LEARNED

During the reporting period, no updates were made to the Governance and Stability Community Forum curriculum as the forums have been concluded in all districts.

ACTIVITY 1.4 DELIVER STABILITY ANALYSIS WORKSHOPS FOR EACH APPROVED DISTRICTS AS NEEDED

Governance and Stability Community Forums have been completed in all districts.

ACTIVITY 1.5 INVOLVE PRRD STAFF IN STABILITY WORKSHOPS

During the reporting period, 19 of 27 PRRD district social workers (DSWs) participated in SSMs. The eight DSWs who did not participate in the meetings were from Garmser, Nahri Sarraj, Arghandab, Zaranj, Dihrawud, and Shahjoy Districts. There were three Governance and Stability Community Forum TOT sessions that were held, with 24 out of 27 DSWs in attendance. The three DSWs who did not participate in the TOT were from Arghandab, Daman, and Nad Ali.

ACTIVITY 1.6 PROVIDE TECHNICAL ASSISTANCE TO DISTRICTS ENTITIES ON STABILIZATION ISSUES, INDICATORS, AND TRENDS

The team assisted district entities with conducting sector-focused stability meetings (SSMs), in which SOIs and trends are aligned with a particular sector or directorate. During September, SSMs were conducted in all districts. Key outcomes from these meetings are as follows:

- **Daman:** District Entities discussed the following sources of instabilities related to agriculture: lack of improved seeds and pesticides, lack of ability to neutralize pests, and a lack of agricultural experts to assist people with cultivating saffron. A committee of representatives was assigned to periodically follow up with the Department of Agriculture and Livestock (DAIL).
- **Arghandab:** District government officers from DAIL agreed to visit the field more frequently to give advice to farmers who have limited agricultural skills. The equipment and resources needed to conduct these visits will be arranged in coordination with local communities.
- **Tirin Kot:** A representative from DAIL agreed to consult community representatives while planning agricultural projects and pledged to plan and conduct agricultural trainings for 900 people in the near future. A committee was assigned and introduced to the department to coordinate activities going forward.

- **Dihrawud:** Discussions focused on sources of instability related to the health sector, like insufficient clinics in the district, a lack of medicine, and difficulty obtaining prescriptions. The District Governor pledged that he will work with the DoPH to get approval at the provincial and national level for the construction of a new clinic in the district. The representative from DoPH agreed to work on the other issues raised during the meeting, such as the problems with obtaining medicine and prescriptions.
- **Chora:** The primary stability trend that was highlighted was related to the education sector. Issues such as an insufficient number of teachers and students in schools, a lack of public interest in sending children to schools, and late salary payments to teachers were all discussed. A committee was assigned to liaise with the Department of Education (DoE), and it was tasked with reporting any progress during the next meeting.
- **Qalat:** Participants discussed SOIs and problems related to education sector, including Afghan National Forces misusing school property and resources, schools that are too small, and the location of some schools in highly insecure areas. It was decided that community representatives, in coordination with DoE, will meet with the Provincial Governor and the Provincial Council to address these issues in a timely manner. A committee was assigned to regularly follow up with the DoE.
- **Bost:** Representatives reported on stability trends, with a focus on a lack of teachers and study materials as well as insufficient infrastructure for schools. The decision was made to discuss possible solutions with the Director of Education, with any results being shared during the next meeting.
- **Zaranj:** The participants mainly discussed SOIs related to the education sector. These included a lack of engagement and coordination between parents and teachers and administration and a lack of sufficient resources or well-trained teachers. The participants devised possible solutions, created a plan of action for pursuing these solutions, and agreed to report their progress during the upcoming SSM.

ACTIVITY 1.7 FACILITATE INTER-DISTRICT ENTITY MEETINGS TO EXCHANGE INFORMATION AND BEST PRACTICES

The Governance and Stability Team and the Capacity Building Team are preparing for a DG Conference, which will be held in October. This conference will use the Periodic Stabilization Review (PSR) as a basis of discussing Governance SOIs. The intent is to create an action plan with the DGs to address remaining SOIs, including absenteeism and professionalism of government officials.

ACTIVITY 1.8 ORGANIZE QUARTERLY PERIODIC STABILIZATION REVIEW MEETINGS WITH IRI TEAM LEADER, STABILITY SPECIALISTS, AND M&E STAFF

On 22-SEP-14, the Program Periodic Stabilization Review (PSR), which combines data from all Program districts, was delivered to PRRD district social workers during a Governance and Stability Community Forum TOT that took place in Kandahar regional office. DSWs were interested to know the outcome and status of governance and stabilization initiatives and pledge to participate in all upcoming governance and stabilization trainings and events.

ACTIVITY 1.9 IMPLEMENT GENDER PILOT ACTIVITIES

Governance and Stability Community Forums were offered to the Daman, Tarnak Wa Jaldak, Nad Ali, and Chora DDA-WACs. During the review, WAC members learned about the different types of SOIs, how to identify SOIs, and how to develop solutions. The committees identified problem statements linked to SOIs, including inadequate access to institutions/markets, lack of job skills, and poorly functioning government institutions. Members of the advisory committees evaluated the feasibility of their proposed projects and selected the strongest proposals. With support from the Program, these WACs are now developing project concept note (PCNs) for projects that will be proposed for approval and implementation.

The Program PSR was delivered to DDA-WACs of Daman, Tarnak Wa Jaldak, Nad Ali, and Chora Districts. The stability definition, long term district goals, and governance sources of instability and solutions identified by district entities during STAS forums were reviewed with the committees. In addition, the information and importance of WACs participation in upcoming stability meetings were provided to them. The committees pledged to participate or contribute in upcoming STAS meetings.

IR2 ACCESS TO GIROA SERVICES

Overall Objective: Provincial and district entities understand what organizations and provincial line departments work within their geographic areas, what kind of services they provide, and how the population can access those services.



STAS Forum Review, Tarnak Wa Jaldak DDA-WAC, 03-SEP-14

ACTIVITY 2.1 PROVIDE TRAINING TO PROVINCIAL LINE DIRECTORATES TO IMPROVE THEIR CAPACITY TO COLLECT, MANAGE, AND REPORT INFORMATION ABOUT PROJECTS AND SERVICES

There were 5,000 booklets and 110 posters printed during September for distribution in Nimroz. The booklets will be distributed to the 11 key line directorates in Nimroz and the provincial line directorates will disseminate the booklets amongst their clients. For example, DoE will distribute the booklets to students; DoLSAMD will distribute to widows, the disabled, and the family members of martyrs; the DoPH will distribute to patients through their clinics; and DAIL will distribute materials to farmers through their sub offices in districts.

The distribution of service reports in Zabul, Uruzgan, and Hilmand are in progress. The second round of services reports in Kandahar are being developed and will be printed upon final approval. The team is working on a status update to determine how many of the services reports still remain at the directorates and how many have been distributed to date to the people.

The Kandahar Services Reports have been collected, reviewed, edited, revised and are now in the design process. After the design, the reports will be shared with line directorates individually for their final review and written approval to print and publish.

ACTIVITY 2.2 ASSIST PROVINCIAL AND DISTRICT ENTITIES TO ESTABLISH PRODUCTIVE RELATIONS

Members of two new WACs participated in the Access to GIROA Services training on 21-22-SEP-14 in Nahri Sarraj and on 27-28-SEP-14 in Tarnak Wa Jaldak. There were 19 WAC members who received training, and nine DLOs from DoPWA, DoWA, DAIL, DoPH, DoE as well as the Deputy DG participated to explain their services, activities, and achievements. The GIROA representatives also discussed how women can benefit from and gain access to governmental services. Topics included:

- Introduction to the 11 key line directorates
- How to make a requisition (Areza)



WAC Working Group, Access to GIROA Services Workshop, Nahri Sarraj, 22-SEP-14

- How to use contact lists
- How to prioritize needs
- How to submit a requisition to a line directorate

During the five Access to GIROA Services Fairs in September, 627 men and 229 women received services reports. Please see Table 3 below for a list of fairs and attendance.



Access to GIROA Services DoWA Fair, Tirin Kot District, Uruzgan Province, 17-SEP-14

“The Subat Program operates very closely with the government and is the only project in the last 14 years in Afghanistan that works to bring the Afghan Government and people together and closer – this program is by Afghans and for Afghans.”

Deputy Provincial Governor of Hilmand, Mr. Masoud Bakhtawar

Table 3: Access to GIROA Services Fairs

ACCESS TO GIROA SERVICES FAIRS				
No.	Dates of the workshops	Description	Participants	
			GIROA Officials (M/F/Total)	Local Representatives (M/F/Total)
1	15-Sep-14	Access to GIROA Services Fair, Bost, Hilmand	11 / 0 / 11	167 / 0 / 167
2	16-Sep-14	Access to GIROA Services Fair, TWJ, Zabul	27 / 0 / 27	144 / 0 / 144
3	17-Sep-14	DoWA Access To GIROA Services Fair, Tirin Kot, Uruzgan	10 / 1 / 11	0 / 210 / 210
4	28-Sep-14	Access to GIROA Services Fair in Tirin Kot, Uruzgan	11 / 0 / 11	170 / 0 / 170
5	30-Sep-14	Access to GIROA Services Fair in Garmser, Hilmand	15 / 0 / 15	146 / 0 / 146
Total Participants			74 / 1 / 75	627 / 210 / 837

ACTIVITY 2.3 HOLD A QUARTERLY REVIEW MEETING TO EVALUATE PROGRESS AND RESULTS AND MAKE ADJUSTMENTS AS WARRANTED

The third quarterly review will be held during the month of October to evaluate progress and results in order to make adjustments as necessary.

ACTIVITY 2.4 INSTITUTIONALIZE THE PROJECTS AND SERVICE REPORTS WITH GIROA COUNTERPARTS

The PPRD representatives continually participate in the Access to GIROA Services events including fairs, trainings, and the production of services reports.

The Access to GIROA Services Team is working on a new initiative that will enable each of the 11 targeted line directorates to upload real-time information regarding services to the website of their respective provincial governor. This initiative is first being piloted in Kandahar. The benefit of this program is that the line directorates will be able to regularly update information and disseminate it to the public and it will be visible to all government offices in order to increase coordination. It will also allow the media to collect information and circulate updates through different channels. Additionally, each directorate will operate a web blog on the PGO's website.

ACTIVITY 2.5 IMPLEMENT GENDER PILOT ACTIVITIES

There were 210 local women, including Tirin Kot WAC members and 11 GIROA officials from the 11 key line directorates who participated in the DoWA Access to GIROA Services Fair in Uruzgan on 17-SEP-14. The services report booklets produced by the GIROA directorates were distributed to the participants, and the government representatives from the 11 key line directorates explained their services and activities for women in Uruzgan. A questions and answers session was held to exchange information and build relationships.

In addition, 19 WAC members were trained in Nahri Sarraj on 21-22-Sept-14 and on 27-28-Sept-14 in Tarnak Wa Jaldak during Access to GIROA Services Workshops. For more detail, please refer to Activity 2.2 above.



DoWA Access to GIROA Services Fair, 17-Sep-14, Tirin Kot District, Uruzgan Province

“The workshop was really important for us. During this workshop, we received instruction and important knowledge about the line directorates and the jobs and tasks of the line directorates at the provincial and district level. The most interesting and important part of the workshop was when we learned how to write a requisition and how to follow up the requisition using the contact information of the line directors.”

- Noor Bebi the Head of TWJ District WAC

IR3 COMMUNICATION AND OUTREACH

Overall Objective: Provincial authorities improve their ability to communicate with district entities in order to help them better understand their population's needs and prioritize basic service delivery interventions.

ACTIVITY 3.1 PERIODICALLY COLLECT EXISTING POPULATION / DEMOGRAPHIC RESEARCH

This activity is complete. Relevant population and demographic data were periodically collected and made available.

ACTIVITY 3.2 IDENTIFY COMMUNICATIONS MANAGEMENT NEEDS FOR PROVINCIAL AND DISTRICT ENTITIES

The second cycle of the communications and outreach capacity assessment has started this month for Arghandab DDA. This activity is a component of the program's overall capacity building assessments led by the Capacity Building Unit. Please refer to the IR5 section for full report.

ACTIVITY 3.3 ASSIST TO DEVELOP COMMUNICATION STRATEGIES TO SUPPORT THE PROGRAM TEAMS

The team continued its media activities to promote Subat Program messages and projects such as media mobilization for town hall gatherings, radio program, meetings, and forums. This month the weekly one-hour radio program "Our Village, Our Hopes," which features short dramas and thematic discussions, ended its 13-week run. The call-in program aired live and broadcasts were repeated each week. A complete list of media activities is found in Activity 3.6.



Media Interview at Closeout Ceremony, Tirin Kot District. 15-SEP-14 SSUZTK050

"We thank the District Governor, the DDA Chairman, our teachers, and the Subat Program for providing this opportunity. I have now my own workshop where I repair motorcycles and earn money to feed my family."

Mr. Hanan Shah, Vocational Trainee, Arghandab, at the Town Hall Event

ACTIVITY 3.4 DEVELOP COMMUNICATIONS AND OUTREACH TRAINING GUIDE

This activity is complete. The team to conduct training activities uses the Communications and Outreach Training Guide.

ACTIVITY 3.5 CONDUCT ROLLING COMMUNICATION AND OUTREACH TRAINING ACTIVITIES FOR PROVINCIAL AND DISTRICT ENTITIES

A total of 45 Communication and Outreach training activities took place this month, with the completion of the second cycle trainings for WACs in Tirin Kot and Qalat, as well as trainings for PRRD staff and other PEs in Hilmand, Uruzgan, Nimroz, and Zabul. A second round of trainings was also completed for the DDAs in Bost and Dihrawud and for DGOs in Daman and Dihrawud. This month the first cycle of trainings for Chora's DDA and DGO was completed and the first training for the Daman WAC was conducted.



Second Cycle Training for PRRD Staff, Zaranj District, 07-SEP-14

“Communication and outreach trainings taught us how our voices can be heard through the use of media.”

Fawzia, WAC Member, Bost District

Table 4: Communication and Outreach Training Activities

	Kandahar	Male	Female	Total
Daman	Workshop for DGOs (Second Cycle) Module 3: Public Relations 03-SEP-14	15	0	15
	Workshop for WAC Module 1: Introduction to Communications 27-SEP-14	0	10	10
	Workshop for WAC Module 2: Internal and External Communications 28-SEP-14	0	10	10
	Workshop for WAC Module 3: Public Relations 30-SEP-14	0	10	10
	Total	15	30	45
PRRD/PEs	Workshop for PRRD and PEs (Second Cycle) Module 1: Introduction to Communications 13-SEP-14	14	0	14
	Workshop for PRRD and PEs (Second Cycle) Module 2: Internal Communications 14-SEP-14	15	0	15
	Workshop for PRRD and PEs (Second Cycle) Module 3: External Communications 27-SEP-14	15	0	15
	Total	44	0	44
PRRD/PEs	Hilmand	Male	Female	Total
	Workshop for PRRD and PEs (Second Cycle) Module 1: Introduction to Communications 15-SEP-14	9	0	9
	Workshop for PRRD and PEs (Second Cycle) Module 2: Internal Communications 16-SEP-14	10	0	10
	Workshop for PRRD and PEs (Second Cycle) Module 3: External Communications 17-SEP-14	10	0	10
	Workshop for PRRD and PEs (Second Cycle) Module 4: Public Relations 20-SEP-14	9	0	9
	Total	38	0	38
Bost	Workshop for DDAs (Second Cycle) Module 1: Introduction to Communications 21-SEP-14	30	0	30
	Workshop for DDAs (Second Cycle) Module 2: Internal and External Communications	25	0	25

	22-SEP-14			
	Workshop for DDAs (Second Cycle) Module 3: Public Relations 23-SEP-14	26	0	26
	Workshop for WAC (Second Cycle) Module 1: Introduction to Communications 28-SEP-14	0	10	10
	Workshop for WAC (Second Cycle) Module 2: Internal and External Communications 30-SEP-14	0	10	10
	Total	81	20	101
	Uruzgan	Male	Female	Total
Tirin Kot	Workshop for WAC (Second Cycle) Module 1: Introduction to Communications 01-SEP-14	0	13	13
	Workshop for WAC (Second Cycle) Module 2: Internal and External Communications 02-SEP-14	0	13	13
	Workshop for WAC (Second Cycle) Module 3: Public Relations 03-SEP-14	0	14	14
	Total	0	40	40
Chora	Workshop for DDAs Module 3: Public Relations 01-SEP-14	22	0	22
	Workshop for DGOs Module 1: Introduction to Communications 02-SEP-14	19	0	19
	Workshop for DGOs Module 2: Internal and External Communications 03-SEP-14	17	0	17
	Workshop for DGOs Module 3: Public Relations 04-SEP-14	18	0	18
	Total	0	76	76
Dihrawud	Workshop for DGOs (Second Cycle) Module 1: Introduction to Communications 06-SEP-14	14	0	14
	Workshop for DGOs (Second Cycle) Module 2: Internal and External Communications 07-SEP-14	17	0	17
	Workshop for DGOs (Second Cycle) Module 3: Public Relations 08-SEP-14	16	0	16
	Workshop for DDAs (Second Cycle) Module 1: Introduction to Communications 09-SEP-14	25	0	25
	Workshop for DDAs (Second Cycle) Module 2: Internal and External Communications 10-SEP-14	25	0	25

	Workshop for DDAs (Second Cycle) Module 3: Public Relations 11-SEP-14	25	0	25
	Total	122	0	122
PRRD/PEs	Workshop for PRRD and PEs (Second Cycle) Module 1: Introduction to Communications 13-SEP-14	17	0	17
	Workshop for PRRD and PEs (Second Cycle) Module 2: Internal Communications 14-SEP-14	13	0	13
	Workshop for PRRD and PEs (Second Cycle) Module 3: External Communications 15-SEP-14	13	0	13
	Workshop for PRRD and PEs (Second Cycle) Module 4: Public Relations 18-SEP-14	16	0	16
	Total	59	0	59
	Nimroz	Male	Female	Total
PRRD/PEs	Workshop for PRRD and PEs (Second Cycle) Module 1: Introduction to Communications 02-SEP-14	14	3	17
	Workshop for PRRD and PEs (Second Cycle) Module 2: Internal Communications 03-SEP-14	13	2	15
	Workshop for PRRD and PEs (Second Cycle) Module 3: External Communications 06-SEP-14	13	2	15
	Workshop for PRRD and PEs (Second Cycle) Module 4: Public Relations 07-SEP-14	12	2	14
	Total	52	9	61
	Kang			
Kang	Workshop for DDAs Module 3: Public Relations 01-SEP-14	6	11	17
	Total	6	11	17
Qalat	Zabul	Male	Female	Total
	Workshop for WAC (Second Cycle) Module 1: Introduction to Communications 20-SEP-14	0	11	11
	Workshop for WAC (Second Cycle) Module 2: Internal and External Communications 21-SEP-14	0	8	8
	Workshop for WAC (Second Cycle) Module 3: Public Relations 22-SEP-14	0	8	8
	Total	0	27	27

PRRD/PEs	Workshop for PRRD and PEs (Second Cycle) Module 1: Introduction to Communications 23-SEP-14	13	0	13
	Workshop for PRRD and PEs (Second Cycle) Module 2: Internal Communications 24-SEP-14	8	0	8
	Workshop for PRRD and PEs (Second Cycle) Module 3: External Communications 27-SEP-14	5	0	5
	Workshop for PRRD and PEs (Second Cycle) Module 4: Public Relations 28-SEP-14	13	0	13
	Total	39	0	39
IR3 Total		532	137	669

ACTIVITY 3.6 ASSIST PROVINCIAL AUTHORITIES AND DISTRICT ENTITIES TO PREPARE AND IMPLEMENT COMMUNICATIONS ACTIVITIES

A total of 11 media and publicity activities were conducted: media support to four Town Hall Events, three media news and interviews, three radio programs, and one poster design. A total of 15 people were interviewed for radio and television, such as government officials, district leaders, a female police lieutenant, and a vocational trainee. Meetings between the provincial and district entities were also conducted.

TOWN HALL EVENTS

Town Hall Events this month were primarily in the form of media support to Access to GIROA Services Fairs in three districts, including one event for WAC members and women's groups in Tirin Kot. In Arghandab, the District Governor and PRRD Director celebrated the completion of the vocational training on motorcycle repair with a Town Hall Event.



Interview with Police Lieutenant Bebe Ayesha, WAC Services Fair, Tirin Kot, 18-SEP-2014

“I am proud to say that currently there are 50 women officers working should-to-shoulder with their brothers in the Afghan National Police. I am proud to serve my people and my country. I request all the directors of different departments to also recruit women to work with them. I invite women to join the police force and to serve other women through this job.”

Bebe Ayesha, ANP Lieutenant, Tirin Kot

Table 5: Town Hall Events

Date	Location	Radio/TV Stations Covering the Event	Persons Interviewed for Broadcast
15-SEP-14	Arghandab, Kandahar	Direct engagement; Hewad Radio/TV and RTA Kandahar (Completion of Motorcycle Repair Vocational Training -SSKDAG086)	Key speakers: PRRD/Director; District Governor; DDA Chairman Interviewed: Hanan Shah, Trainee
15-SEP-14	Bost, Hilmand	Media support to IR2 Service Fair; Direct engagement, Sabawoon Radio, RTA Hilmand Khawar TV, Bost Radio, Ariana TV, Shamshad TV, Tolo and Lemar TV	Key Speakers: Masood Ahmad Bakhtoor, Deputy Provincial Governor Abdullah Khan, Bost DDA Member and Ahmad Ja Khan, PRRD Representative
17-SEP-14	Tirin Kot, Uruzgan	Media support to IR2 Service Fair for WAC; Direct engagement, RTA Uruzgan	Key speakers and interviewees: Roona Sami Wafa, Director of DoWA and Bebe Ayesha, ANP Lieutenant.
28-SEP-14	Tirin, Kot, Uruzgan	Media support to IR2 Service Fair; Direct engagement, RTA Uruzgan and Paiwaston Zagh Radio	Malik Mohammad Wali, DDA Chairman and Malik Tawoos, aborda Clustyer Chairman

RADIO / TV NEWS AND INTERVIEWS

Three radio and television news and interviews were aired this month, all of which were grants-related activities. The table below provides more details of the media activities:

Table 6: Radio/TV News and Interviews

Date	Location	Event or Activity	Radio/TV Stations/	Interviewed for Broadcast
13-SEP-14	Nad Ali, Hilmand	Close Out of Road Rehabilitation (SSHMNA360) and Culverts (SSHMNA361)	RTA Hilmand and Sabawoon TV	Mohammad Anwar Khan, District Governor and Hajji Mohammad Khan, Cluster Chairman
15-SEP-14	Tirin Kot, Uruzgan	Close Out of Irrigation Drainage (SSUZTK050) and Road Rehabilitation (SSUZTK055)	RTA Uruzgan	Ahmadullah, PRRD Engineer and Jan Mohammad, Grantee CDC Secretary
16-SEP-14	Zaranj, Nimroz	Opening Ceremony of Training on Teaching Methods for Primary School Teachers (SSNMZA509)	RTA Nimroz	Hikmatullah, Education Provincial Director



Media Interview at Opening Ceremony for the Training on Teaching Methods for Teachers, Zaranj District, 16-SEP-14 (SSNMZA509)



Nad Ali District Governor at Closeout Ceremony, Nad Ali District, 13-SEP-14 (SSHMNA361)

“It is my pleasure to inaugurate a project implemented by the communities and monitored by the district government, community, and Subat Program. We are all glad to have the Subat Program in Nad Ali.”

Mohammad Anwar Khan, District Governor, Nad Ali

RADIO PROGRAM

The last three live and repeat editions of the weekly “Our Village, Our Hopes,” radio programs were broadcast this month. The one-hour program aired twice weekly, once live and once a repeat broadcast. Local panelists played two short dramas to introduce weekly topics for discussion. This program opens its lines to listeners who wish to ask questions or share relevant experiences.



Zaranj DDA Member Ali Ahmad participates in Final Call-in Radio Program Broadcast, 17-SEP-14

Table 7: “Our Village, Our Hopes” Radio Program

Date	Show No.	Theme/Radio Drama	Panelists	No of Calls Received
03-SEP-14 Live Broadcast	11	How do I request assistance from DAIL?	Mohammad Alam, DAIL Officer; Kalil Rahman, University Professor; and, Janat Gul, Shura Member	3
05-SEP-14 Repeat Broadcast		Government is there for you-hold them accountable		

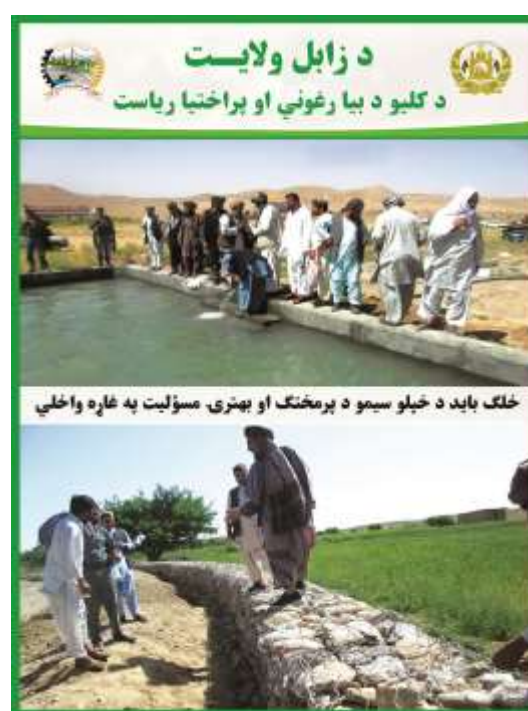
10-SEP-14 Live Broadcast 12-SEP-14 Repeat Broadcast	12	What can I do to participate in rural development? A cleaner community begins with each of us	Dr. Pari Gul, Nimroz Public Health Deputy Director; Hamid Baloch, Head of Nimroz Youth Office; and, Haji Zahir, CDC Member Zaranj.	0
17-SEP-14 Live Broadcast 19-SEP-14 Repeat Broadcast	13	Development begins with a stable society Strong government is important for peaceful society	Mrs. Shema, DoWA Officer and Mr. Ali Ahmad, DDA Treasurer	4

POSTER DESIGN

One poster for PRRD/Zabul was designed and produced this month with the message: “Local citizens need to take responsibility to improve their communities.”

PROVINCIAL AND DISTRICT ENTITIES MEETINGS

Two meetings between provincial and district entities were held in the two districts of Nimroz. In Kang on 24-SEP-14, the Kang District Governor and DDA hosted the PEs-DEs meeting, with 14 DDA and CDC members of Kang District including three females. The meeting discussed the status of the education services in the district with the district DoE representative. The participants established a committee to monitor project-related activities. In Zaranj on 24-SEP-14, the PRDD/Nimroz led the PE-DEs meeting in Zaranj District on 27-SEP-14. There were five women, including Sheema Sadiqi, DoWA Director, among the 16 DDA members who participated. The Director and the representatives from NABDP and NSP explained the PRRD/Nimroz’s new development plans as well as progress and challenges in implementing projects. There were also five Sector Stability Meetings led by IR1 in the districts that interface provincial and district entities (See IR1 section).



PRRD Zabul Poster, SEP-14

Table 8: PRRD and DE Meetings

Date	Location/ Province	Main Agenda	PEs in Attendance	DEs in Attendance	Total Attendance
24-SEP-14	DDA Meeting Hall, Kang, Nimroz	Establishing a Project Monitoring Committee; Status of projects; Challenges; Open Forum	Department of Education, PRRD	DDA, CDC	17
27-SEP-14	PRRD Meeting Hall, Zaranj, Nimroz	Gender programming; Challenges; Opportunities	Department of Women's Affairs	DDA, CDC	19

“We are thankful to Subat Program for giving us a chance to discuss our issues with the provincial officials face-to-face. It was challenging for a DDA member to communicate with provincial entities, but now through these meetings we can ask for help to resolve our issues and problems. I therefore recommend that we should continue with these meetings.”

Abdul Hamid, Zaranj DDA Member

ACTIVITY 3.7 PERIODICALLY EVALUATE PROVINCIAL AND DISTRICT ENTITY COMMUNICATIONS CAPABILITIES

Please see IR5 section.

ACTIVITY 3.8 IMPLEMENT GENDER PILOT ACTIVITIES

The second cycle of Communications and Outreach Training activities this month was completed for Qalat and Tirin Kot WACs. In addition, a complete three-day training was delivered for the newly-organized Daman WAC. The team also supported the Access to GIRoA Services Fair for Tirin Kot WAC members through media mobilization.



WAC Members at Communications and Outreach Training, Zabul Province, 20-SEP-14

IR4 GOVERNMENT SERVICES AND DEVELOPMENT PROJECTS

Overall Objective: Provincial authorities are able to improve basic service delivery by using GIRoA, CDCs, DDAs, and ASOP DCCs, which gain capacity to plan, design, implement, and monitor projects, with a focus on labor-intensive projects or productive infrastructure.

ACTIVITY 4.1 SUBMIT GRANTS MANUAL AND ACTIVITY FLOW CHART FOR USAID

The Grants Manual and Environmental Compliance Plan were approved by USAID on 13-MAY-13 and 18-JUN-13, respectively. The submissions of environmental compliance documents for individual projects to USAID and their approvals are proceeding smoothly.

ACTIVITY 4.2 CONDUCT INITIAL DEVELOPMENT RESEARCH AND ASSESSMENTS IN COMMUNITIES AND DISTRICTS

The initial research and assessments in all Program districts has been completed.

ACTIVITY 4.3 WORK WITH DISTRICT ENTITIES TO IDENTIFY DPP PROJECTS

To date, 511 PCNs have been developed. One WAC District Project Portfolio (DPP) comprised of four PCNs was developed by the team and approved by USAID. This DPP (SS-WAC-DPP01) consisted of non-infrastructure grants to support women participation in governance and vocational training (SSHMNA513, SSHMNS514, SSNMZA431, and SSNMKA515).

In addition, two PCNs were developed and sent for approval by district and provincial entities in Daman and Tarnak Wa Jaldak. The two PCNs will encourage female participation in governance issues and reduce unemployment amongst women in the two districts by providing vocational trainings.

Discussions were initiated in the districts involving CDC, DDAs, District Governor, and PRRD representatives to utilize the underspent district cluster allocations, which amounts to approximately

\$1.1 million on district-wide projects to be implemented by DDAs. Arghandab has already developed the first district-wide PCN to rehabilitate the main bridge in the district. Discussions are still ongoing in other districts and the agreed upon PCNs will be developed and approved in October.

Table 9: PCNs Developed to Date

Province	Number of PCNs developed per district	
Kandahar	Arghandab	61
	Daman	49
Hilmand	Bost	52
	Garmser	40
	Nad Ali	29
	Nahri Sarraj	36
Uruzgan	Tirin Kot	39
	Chora	41
	Dihrawud	34
Zabul	Qalat	35
	Shahjoy	26
	Tarnak Wa Jaldak	28
Nimroz	Zaranj	23
	Kang	18
	Grand Total	511

ACTIVITY 4.4 DISTRICT ENTITIES PRESENT PROJECT CONCEPT NOTES FOR GIROA PROVINCIAL APPROVALS

District entities approved one WAC and two district-wide infrastructure PCNs with a total value of approximately \$122,000 in Daman, Arghandab, and Tarnak Wa Jaldak Districts.

ACTIVITY 4.5 SUBMIT PCNS AND DPPS FOR USAID APPROVAL

There was one DPP with four WAC PCNs prepared by the team and approved by USAID as shown in table 10 below.

Table 10: WAC PCNs

Project Number	Cluster	Proposed Project
SSHMNA513	Nad Ali DDA	Provision of Vocational Training for Women (Curtain Sewing)
SSHMNS514	Nahri Sarraj DDA	Provision of Vocational Training for Women (Curtain Sewing)
SSNMKA515	Kang DDA	Provision of Vocational Training for Women (Carpet weaving)
SSNMZA431	Zaranj DDA	Provision of Vocational Training for Women (Carpet weaving)

ACTIVITY 4.6 COORDINATE WITH PRRD, NSP, AND NABDP

IR4 teams continue to coordinate closely with NSP and NABDP, mainly through attendance at weekly or bi-weekly PRRD/NSP/NABDP coordination meetings at the PRRD offices. Frequent meetings were held with other government offices, such as DoLSA, IDLG, DoWA, DoEd, and DoIC.

IR4 teams at the district/province level attended coordination meetings with DDAs/DGs, PRRDs, NSP officers, NABDP officers, DoWA, DoLSA and other provincial ministry officers as well as DDAs/DGs and communities. For example, a meeting at the PRRD office in Hilmand on 22-SEP-14 focused on the handover of documents and district projects to the PRRD. On 07-SEP-14, the IR4 team in Zabul conducted a meeting with DoLSA to discuss the selection of trainers and training materials for a grant project. In total, the IR4 teams attended 10 coordination meetings during the month.

ACTIVITY 4.7 PROVIDE CAPACITY BUILDING AND TECHNICAL ASSISTANCE TO HELP DISTRICT ENTITIES PREPARE GRANT APPLICATION PACKAGES FOR PRIORITY PROJECTS

To date, the Program has assisted district entities with preparing approximately 409 grant application packages in all districts, with a total estimated Program contribution of \$12.6 million as indicated in Table 12. In September, eight grant applications were developed as follows: one in Daman, one in Nad Ali, one in Nahri Sarraj, two in Dihrawud, one in Shah Joy, one in Zaranj, and one in Kang.

Table 11: Total Grant Applications

PROVINCE	DISTRICT	TOTAL NO OF GRANTS
Kandahar	Daman	44
	Arghandab	23
Hilmand	Bost	28
	Garmser	37
	Nad Ali	28
	Nahri Sarraj	34
	Tirin Kot	37
Uruzgan	Chora	39
	Dihrawud	34
	Qalat	23
Zabul	Shahjoy	24
	Tarnak Wa Jaldak	20
	Zaranj	16
Nimroz	Kang	22
	TOTAL	409

ACTIVITY 4.8 OBTAIN PROJECT APPROVALS

In total, the number of grant application packages approved by GRC has reached 387 as outlined in the below table. The GRC approved eight grant applications in September with a total value of \$427,470.

As of September 2014, USAID has approved 384 grant applications as shown in Table 13. In September, USAID approved 33 grant application packages with a total value of approximately \$833,000: two in Daman, one in Arghandab, one in Bost, five in Garmser, six in Nad Ali, one in Nahri Sarraj, one in Tirin Kot, one in Chora, six in Dihrawud, one in Qalat, five in Shah Joy, two in Zaranj, and one in Kang.

Table 12: Grants Approved by USAID

DISTRICT	APPROVED BY USAID	\$ VALUE APPROVED
Arghandab	40	\$1,070,783
Bost	28	\$467,343
Chora	37	\$810,619
Daman	23	\$979,069
Dihrawud	23	\$791,858
Garmser	37	\$1,384,604
Kang	17	\$457,317
Nad Ali	29	\$737,143
Nahri Sarraj	31	\$620,894
Qalat	21	\$539,102
Shahjoy	21	\$652,606
Tarnak Wa Jaldak	18	\$365,271
Tirin Kot	37	\$1,971,536
Zaranj	22	\$998,422
TOTAL	384	\$11,846,568

ACTIVITY 4.9 PROVIDE TECHNICAL ASSISTANCE, GRANTS, AND SUB-AWARDS TO HELP DISTRICT ENTITIES AND OTHER PROJECT IMPLEMENTING PARTNERS TO IMPLEMENT APPROVED PROJECTS

There were 28 new grant agreements prepared and awarded following the provision of Grants Implementation Training for the CDC grantees and DDAs: two in Arghandab, one in Garmser, four in Nad Ali, four in Tirin Kot, six in Chora, five in Dihrawud, one in Tarnak Wa Jaldak, two in Shah Joy, one in Zaranj, and two in Kang. These new grant agreements constitute a total Program contribution value of approximately \$1 million.

In September, there were 167 milestone payments made, totaling \$1,363,531. Total disbursements to date are \$4,035,335.

ACTIVITY 4.10 PROVIDE CAPACITY BUILDING TRAINING TO DISTRICT ENTITIES AND PRRD TO MANAGE PROGRAMS

In September 2014, Grants Management and Implementation trainings were conducted for CDC grantees in Daman, Arghandab, Garmser, Nad Ali, Nahri Sarraj, Tirin Kot, Chora, Dihrawud, Qalat, Shahjoy, Zaranj, and Kang. The training equips CDC and DDA representatives with grant development, implementation, and monitoring skills.

Table 13: Grantee Orientation Trainings

DISTRICT	TRAINING TITLE	DATE	PARTICIPANTS
Arghandab	T2: Grants Implementation Training	3-Sep-14	4
	T2: Grants Implementation Training	10-Sep-14	4
Daman	T3: O&M Training	16-Sep-14	4

DISTRICT	TRAINING TITLE	DATE	PARTICIPANTS
	T3: O&M Training	16-Sep-14	4
Garmser	T2: Grants Implementation Training	7-Sep-14	4
	T2: Grants Implementation Training	7-Sep-14	4
Nad Ali	T2: Grants Implementation Training	15-Sep-14	11
	T2: Grants Implementation Training	15-Sep-14	11
	T2: Grants Implementation Training	15-Sep-14	11
Nahri Sarraj	T2: Grants Implementation Training	15-Sep-14	4
Chora	T2: Grants Implementation Training	23-Sep-14	12
	T2: Grants Implementation Training	23-Sep-14	12
	T2: Grants Implementation Training	23-Sep-14	13
	T2: Grants Implementation Training	23-Sep-14	13
Dihrawud	T2: Grants Implementation Training	3-Sep-14	10
	T2: Grants Implementation Training	3-Sep-14	10
	T2: Grants Implementation Training	8-Sep-14	10
	T2: Grants Implementation Training	8-Sep-14	10
	T2: Grants Implementation Training	8-Sep-14	10
	T2: Grants Implementation Training	17-Sep-14	12
	T2: Grants Implementation Training	24-Sep-14	13
Tirin Kot	T2: Grants Implementation Training	1-Sep-14	32
	T2: Grants Implementation Training	1-Sep-14	32
	T2: Grants Implementation Training	3-Sep-14	27
	T2: Grants Implementation Training	9-Sep-14	22
	T2: Grants Implementation Training	9-Sep-14	22
	T2: Grants Implementation Training	16-Sep-14	14
Shahjoy	T2: Grants Implementation Training	3-Sep-14	4
	T2: Grants Implementation Training	3-Sep-14	4
	T2: Grants Implementation Training	15-Sep-14	4
	T2: Grants Implementation Training	23-Sep-14	4
	T2: Grant Implementation Training	15-Sep-14	4
	T2: Grants Implementation Training	23-Sep-14	4
Qalat	T2: Grants Implementation Training	10-Sep-14	4
	T2: Grants Implementation Training	10-Sep-14	4
Kang	Grantee Orientation Training	13-Sep-14	4
	Grantee Orientation Training	21-Sep-14	4
	Grantee Orientation Training	21-Sep-14	4
Zaranj	Grantee Orientation Training	10-Sep-14	4
	Grantee Orientation Training	29-Sep-14	4

ACTIVITY 4.11 MONITOR PROJECT IMPLEMENTATION

The grant teams, technical officers, and CDC representatives in Kandahar, Uruzgan, Zabul, Hilmand, and Nimroz provinces conducted field visits to monitor progress of grants under implementation as indicated below. Monitoring visits were also made to certify achievement of milestones so as to make payments and close out completed grants. On all these, monitoring site visits, work inspected was found to be of good quality and grantees were achieving their milestones on schedule, although some timelines have been modified due to insecurity and other issues. Please see Annex E for a complete list of these visits.



Curtain Sewing Training, Bost DDA, Hilmand Province, 06-Sep-14 (SSHMBO352)



Construction of Protection Wall in Cluster No. 10, Tirin Kot District, Uruzgan Province, 12-Sep-14 (SSUZTK056)

ACTIVITY 4.12 USE COMMUNICATIONS TOOLS TO INFORM CITIZENS ON IMPACTS

Temporary signboards are being placed at project sites during implementation. Permanent markers are placed in a prominent location at sites where projects have been completed or are near completion. Three radio and television news and interviews were aired this month about grants-related activities. Please see activity 3.6 for more details.

ACTIVITY 4.13 ENGAGE DISTRICT GOVERNORS AND DISTRICT ENTITIES IN PROJECT MONITORING, REPORTING, AND EVALUATION

District and provincial officials accompanied the team on most site monitoring visits as indicated in Annex F.

ACTIVITY 4.14 IMPLEMENT GENDER PILOT ACTIVITIES

The Community Development Officer/Gender Specialist continues to coordinate with provincial officers to implement the gender plan. The Gender Specialist assisted in the development of four grant applications in Nad Ali, Nahri Sarraj, Zaranj, and Kang for Women Advisory Committees (WACs). The Arghandab, Daman, and Tarnak Wa Jaldak WAC PCNs have been presented to DEs/PEs for approval. In addition, four WAC grants are under implementation in Qalat, Tirin Kot, and Bost Districts.

IR5 CAPACITY BUILDING

Overall Objective: Provincial and district entities gain skills and knowledge to improve the delivery of basic government services to their populations.

ACTIVITY 5.1 ASSESS CAPACITY, IDENTIFY GAPS, AND PREPARE CAPACITY

BUILDING PLANS

The team conducted the second phase of capacity assessments for the Arghandab and Daman DDAs. The assessments were part of the follow-up to the formal “classroom” trainings and on-the-job trainings conducted for staff of the DGOs with emphasis on the effectiveness and impact, relevance, efficiency, and sustainability of the trainings. The second phase of capacity assessment is aimed at evaluating the extent to which the Subat program’s capacity building interventions have strengthened the organizational, technical, and management capacity of the DDA members, systems, processes, and future plans. There will be similar exercises for the DEs and PEs in Hilmand, Nimroz, Uruzgan, and Zabul Provinces after completion of the scheduled trainings.

Table 14: Second Phase of Capacity of Assessments

Province	Targeted Entities	Assessment Interviews	Participants
Kandahar	Arghandab DDA	24-SEP-14	12 DDA members and the District Governor
	Daman DDA	30-SEP-14	14 DDA members

Below is a summary of some of the salient findings and recommendations of the capacity assessments

- Overall, the participants stated that the trainings they have received so far from the Subat Program have helped them in their daily tasks, especially in their roles and responsibilities in project management, monitoring, and evaluation of the Program grants projects.
- They also have developed a simple manual financial record keeping systems (journals), which they never had before the trainings, have regular meetings to report, and follow-up on activities and plans.
- Although the trainings were useful, the DDAs do not have the budget to apply ideas such as procurement and financial management. More funding should be provided to enable the function well.
- They requested further training and support on topics such as the role of DDAs in the District Development Plan (DDP) process and proposal writing, among others.



DDA Second Round Capacity Assessment, Kandahar Province, 24 and 30-OCT-14

“It is clear to everyone that after the trainings there has been positive changes. I personally benefitted and there should be more training in the future for most of our members who live in rural villages. We request Subat Program to continue their support and prepare more training for us.”

-Haji Mohammad, Arghandab DDA Chairman

The team also conducted the introductory meeting and capacity assessment for Daman DDA WAC. During this meeting, the participants were introduced to the Subat Program and the capacity building objectives and processes. The purpose of the assessment was to identify needs, strengths, gaps, and weaknesses that may be filled through the trainings.

Similarly, the team conducted the feedback and priority setting sessions for Daman, Nad Ali, and Nahri

Sarraj DDA WACs where the main findings and recommendations were presented to the members for validation and revisions (see Table 15). The outcomes will form the basis for developing the corresponding Capacity Building Plans to be implemented in October.

Table 15: Introductory Meetings and Capacity Assessments

Province	Targeted Entities	Introductory Meetings	Assessment Interviews	Participants
Kandahar	Daman DDA WAC	6-SEP-14	24-SEP-14	10 Daman DDA WAC members
	Daman DDA WAC	6-SEP-14	24-SEP-14	10 Daman DDA WAC members
Hilmand	Nahri Sarraj DDA WAC	AUG-14	27-SEP-14	8 Nahri Sarraj DDA WAC members
	Nad Ali DDA WAC	AUG-14	14-SEP-14	10 Nad Ali DDA WAC members

The capacity assessments and feedback/priority setting meetings clearly demonstrated that the WACs face critical capacity building weaknesses and gaps. Overall, most of the DDA WACs were found to be disconnected from DDA structures and operations, such as regular meetings. They have no place for regular meetings and they only meet and engage district and provincial entities when required. They exhibited a lack of understanding of the DDA roles and responsibilities and mandate of WACs. In addition, there are weak internal management, organizational, and institutional structures, systems, and processes for the WACs such as basic financial management and administrative/organizational structures. Many of these shortfalls are attributable in part to social issues and a lack of educational opportunities for women.



Introductory Meeting and Capacity Assessment Session for Daman District WAC, 06-SEP-14

Despite all the above challenges and issues, many felt that their appointed/selected involvement – even if part of a quota – represented a positive opportunity of women’s involvement both in the greater local governance structure as well as in their individual communities. As the trainings are conducted, there is need to actively engage the respective DDAs to actively coordinate with the WAC members and integrate them into their activities such as projects, regular DDA meetings, and other district development planning activities and meetings.

ACTIVITY 5.2 DEVELOP CAPACITY BUILDING MATERIALS AND EXPERTISE

The team continued developing and updating the specific training materials for the various DEs and PEs trainings as outlined below:

- District Development Assemblies (DDAs): DDA 4: Basic Procurement and Financial Management and DDA 5: Disaster and Environmental Management
- DDA Women's Advisory Committees (WACs): DDA WAC 4: Basic Procurement and Financial Management and DDA WAC 5: Disaster and Environmental Management
- District Governor's Offices (DGOs): DGO 4: Inventory/Asset Management and Report Writing and DGO 5: Afghan Civil Service Law and Participatory Planning and Budgeting

In preparation for the final round of formal trainings, the team organized and conducted a series of Training of Trainers (TOT) sessions in all five provinces. During the TOT sessions, the team conducted the practical training delivery methodologies, whereby the materials were tested, reviewed and modified where necessary.

Despite ongoing preparations, the District Governor's Conference that was planned for 14-16-SEPT-14 was postponed at the last minute to the last week of October due to electoral uncertainties. Subject to the selection of new dates by the IDLG, the team continued to coordinate with the other IRs and district teams to finalize the district presentations while continually engaging the DGs and Social Services Directors (SSDs). The logistic arrangements were also initiated and the various program teams completed their presentations/handouts, which will be reviewed before finalizing.

The team held coordination meetings with their CLDD/MRRD to plan for the five-day Community Mobilization and Engagement (CME) training for DSWs on 18-22-OCT-14 in Kandahar. The draft agenda and initial outline and training handouts and presentations were developed by the SIKA South Task Force (IR1, IR3, and IR4) and will be finalized before the workshop.

ACTIVITY 5.3 DELIVER TRAINING AND OTHER CAPACITY BUILDING SUPPORT

The team conducted various formal trainings for the various DEs and PEs as outlined below. The trainings for GIROA entities such as the DGO and PRRDs/selected provincial line directorates are aimed at enhancing the administrative and technical capacities and skills and performance of the provincial and district-level civil servants to understand their mandates and improve service delivery of basic government services to their populations.

Similarly, in line with the MRRD/NABDP's objectives, the DDA and WAC training program is designed to build and strengthen the basic and most important technical, management, and organizational capacities that are required by these entities to run projects and attain institutional maturity.

The team also conducted the supplementary "Roles of Men and Women in the Society and Government" for the DDAs, DGOs, and PRRD/selected provincial line directorates. This training is an integral part of the Program's attempt to move forward with stronger initiatives integrating women into governance activities.

In total, the Capacity Building team conducted a total of 51 trainings for DDAs, DGOs, PRRDs, and Line Directorates. The total attendance (non-unique participants) in these trainings was 863, with 740 men and 123 women receiving instruction. For additional detail on these training events, please see Annex G.

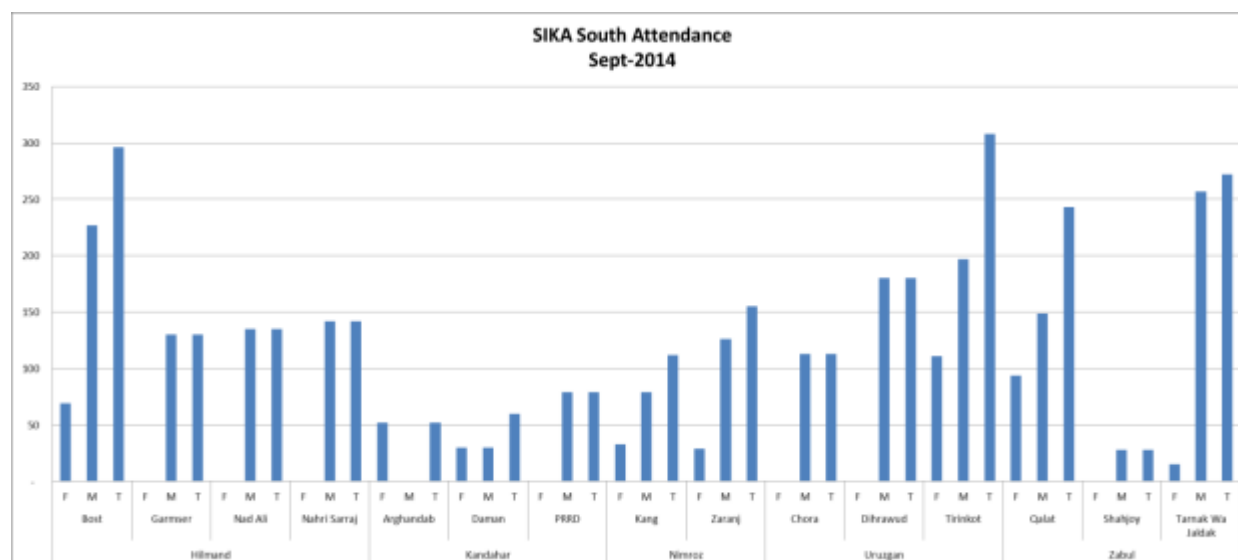
The team continued the on-the-job trainings to Arghandab and Daman DGOs to ensure the ongoing practical learning. The main purpose of the on-the-job trainings is to provide targeted "hands-on"

capacity development focusing on institutionalizing systems and administrative processes. Table 17 lists the on-the-job trainings conducted for the DGO staff in Kandahar during the reporting period. With most of the formal trainings almost nearing completion, a series of on-the-job trainings have been scheduled and will continue in October before the team embarks on the second phase of capacity assessments for the DEs and PEs.

Table 17: On-the-job Trainings

Province	Title of Training Event	Targeted DEs and PEs	Dates	Location	Number of Participants M/F/Total	Participants
Kandahar	Work Plan Development	Daman DGO	17-SEP-14	Daman Administration Department	2/0/2	Administration Manager and DG secretary
		Arghandab DGO	21-SEP-14	Arghandab- Civil Rights Department	2/0/2	Revenue collection Officer Civil Rights Officer

To date, the total attendance (non-unique participants trained) in capacity building trainings can be found below:



ACTIVITY 5.4 EVALUATE RESULTS FOR CONTINUOUS IMPROVEMENT

The team processed and analyzed all of the post-training feedback, comments, lessons learned, and recommendations made by the trainees for the trainings so far conducted. Additionally, the information obtained from the second round of capacity assessments and the corresponding capacity score index will be used to measure increased participant knowledge in the subject area and to obtain participant feedback to improve future trainings.



**The Subat Program staff meets the PRRD/
Hilmand Director at the PRRD/Hilmand office,
07-SEP-14**

As part of the ongoing follow-up engagements with PRRDs, the IR5 Deputy Team Leader met with the Hilmand PRRD/Director on 07-SEP-14 at his office. He explained the main steps in the capacity building process and provided an update of the status and plan for the training activities for DEs and PE in the province and invited him to attend some of them. The Director was impressed by the briefing and pledged support.

According to the participants, the formal trainings were well received in all five provinces. The IR5 team in Nimroz Province received two appreciation letters/certificates from the Kang District Governor and the PRRD/Nimroz Director.

ACTIVITY 5.5 IMPLEMENT GENDER PILOT ACTIVITIES

Various activities were implemented in conjunction with the gender specialists. The team conducted the feedback presentations/priority setting meetings with the supplementary Daman, Nad Ali, and Nahri Sarraj DDA-WACs on the post-capacity assessments as outlined in activity 5.1 above. During the feedback/priority setting meetings the main findings and recommendations were presented to the WACs members for validation and confirmation. The team will now develop a similar capacity-building plan for conducting formal trainings to the new WACs starting in October.

The team continued conducting various standard trainings for the WACs in Hilmand, Kandahar, Uruzgan, and Zabul provinces. The trainings conducted to the WACs in the month of September as outlined in Table 18.

ADDITIONAL RESULTS: MONITORING & EVALUATION

The Deputy M&E Team Leader visited a number of grants projects in Garmser District to assess and monitor overall activities of the grants where critical concerns were observed by the field M&E team. A local resident was displeased with the location of a piece of infrastructure; the concerns were communicated with respective representatives to adopt corrective actions.

The transition survey with PRRD Directors in Kandahar, Uruzgan, and Zabul was successfully completed. PRRD Directors had a very high opinion of the program. Grants and capacity building received the highest average composite scores.

There were three Focus Groups conducted with women in Qalat, Tarnak Wa Jaldak, and Nad Ali. The results are under analysis and may be used to inform an M&E evaluation of WAC development at the end of the next quarter. In Qalat, there were 16 women who attended, including eight members of the WAC, three representatives from the DoE, two officials from DoLSMA, one individual from DoWA, and two representatives from DoPH. In addition, 15 WAC members attended the Tarnak Wa Jaldak focus group and 10 women from the Nad Ali WAC attended the third focus group.

Table 18: M&E Interviews

District/Province	Number of interviews conducted per district/province
Hilmand	8
Bost	8
Kandahar	4
Daman	4
Nimroz	12
Kang	5
Zaranj	7

Uruzgan	23
Dihrawud	12
Tirin Kot	11
Zabul	3
Qalat	3
Grand Total	50

M&E staff from Arghandab, Qalat, Shahjoy, Tarnak Wa Jaldak, Bost, Garmser, Nad Ali, Tirin Kot, Dihrawud, Kang, and Zaranj attended Sector Stability Meetings (SSMs). In addition, in Nad Ali, the M&E officers attended “WAC Community Review and WAC STAS Forum 1” and the WAC STAS Forum 2 for M&E data collection purposes.

The District M&E teams took the attendance of participants in the Access to GIROA Services Fairs that were held in Qalat, Bost, Garmser, and Tirin Kot. In addition, M&E staff attended two Access to GIROA Services events in Tarnak Wa Jaldak and Bost in order to verify attendance.

Additionally, M&E staff from Bost, Daman, Dihrawud, Kang, Qalat, Tirin Kot, and Zaranj attended the Communication and Outreach workshops delivered in their respective districts. During these workshops, M&E staff registered participants and conducted 50 spot-checking interviews via phone at the end of each cycle to verify the continued attendance of participants. Likewise, the M&E team conducted 167 spot-checking interviews to verify the attendance of participants in Capacity Building workshops.

The district M&E officers conducted numerous project site visits to monitor the progress of grant implementation and to identify potential deviations between project specifications and construction. In support of the Grants Team, the M&E staff in Dihrawud and Tirin Kot attended “T2-Grant Implementation Training” to collect data, register participants, and verify records. M&E staff also attended Grants Review Committee (GRC) meetings to review grant documents prior to site visits.

Table 19: Site Visits

Province	District	Number of Site Visits
Kandahar	Daman	1
	Arghandab	5
Zabul	Qalat	2
	Shahjoy	14
	Tarnak Wa Jaldak	3
Hilmand	Bost	10
	Garmser	24
	Nad Ali	9
	Nahri Sarraj	28
Uruzgan	Tirin Kot	14
	Dihrawud	7
	Chora	8
Nimroz	Kang	9
	Zaranj	8
Total		142

ADDITIONAL RESULTS: WOMEN IN GOVERNANCE / GENDER

The Women in Governance / Gender Team conducted an introductory meeting and assessment with the Daman WAC on 06-SEP-14. The Capacity Building Officer provided the WAC members with a briefing on the purpose and objectives of Capacity Building activities. Moreover, the team provided information to attendees about SIKA South activities pertaining to gender issues.

On 06-07-SEP-14, the Gender Specialist in Hilmand held a Community Forum and conducted a Periodic Stabilization Review (PSR) for the Nad Ali WAC. On 13-SEP-14, the team conducted a focus group in Nad Ali for eight women, in which the women spoke about the challenges they face in society. After these events in Nad Ali, the Gender Specialist gave a feedback presentation to ten women of the WAC on 27-SEP-14. The presentation focused on the following topics:

- Management, Organization, and Institutional Structures
- Project Management
- Financial Management
- Procurement and Contract Management
- Communication and Outreach
- Planning, Budgeting, Linkages, and Coordination with GIRoA Institutions and Stakeholders



Discussion Group for Gender Action Plan Development, Zaranj District, 27-SEP-14



Sector Stability Trends Meeting for WAC /Tirin Kot, 22-SEP-14

“I am really happy that I am participating in such trainings of Capacity Building. From the first workshop, I have received much information about different topics which I can use this information in my daily life.”

M. Maryam, WAC member

The Tirin Kot Gender Unit conducted a SSM on 22-SEP-2014 with Tirin Kot WAC. The meeting was attended by ten WAC members, two women from DoWA, two teachers from the local high school, and a representative of DoPH. The women discussed health issues facing women and the representative of DoPH provided information about departmental resources and services for women.

On 27-SEP-14, the team conducted a discussion group to receive input in order to draft a Gender Action Plan for Nimroz province. There were six women who attended, including two women from the Zaranj CDC, two women from the Kang CDC, the Nimroz Gender Specialist, and the district team leads. In

addition, representatives from the NSP, NABDP, and DoWA participated in the discussion.

The participants discussed how the program could facilitate greater engagement from female DDA, CDC, and community members. The participants called for monthly meetings at the cluster-level in Kang and Zaranj. The purpose of these meetings will be so local women can share concerns about women's rights in Islam, underage marriage, forced marriage, women's heritage, and the danger of narcotics for women. They also requested additional Access to GIROA Services Fairs so that they could learn more about accessing government services.

ANNEX A: SIKA SOUTH PROGRAM EVENTS – SEPTEMBER 2014

Capacity Building Training/ Workshop Title	Hilmand												Total For Hilmand		
	Bost			Garmser			Nad Ali			Nahri Sarraj					
	F	M	T	F	M	T	F	M	T	F	M	T	F	M	T
IR-02	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Access to GIRoA Services (AGS)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
IR-03	20	119	139	-	-	-	-	-	-	-	-	-	20	119	139
DDA /CDC - Module 1: Introduction to Communications	-	30	30	-	-	-	-	-	-	-	-	-	-	30	30
DDA /CDC - Module 3: Media Relations	-	26	26	-	-	-	-	-	-	-	-	-	-	26	26
DDA/CDC - Module 2: Internal/External Communications	-	25	25	-	-	-	-	-	-	-	-	-	-	25	25
DGO /DSW - Module 1: Introduction to Communications	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DGO /DSW - Module 2: Internal/External Communications	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DGO /DSW - Module 3: Media Relations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
PEs - Module 1: Basic Communications	-	9	9	-	-	-	-	-	-	-	-	-	-	9	9
PEs - Module 2: Internal Communications	-	10	10	-	-	-	-	-	-	-	-	-	-	10	10
PEs - Module 3: External Communications	-	10	10	-	-	-	-	-	-	-	-	-	-	10	10
PEs - Module 4: Public Relations	-	9	9	-	-	-	-	-	-	-	-	-	-	9	9
WAC - Module 1: Basic Elements of Communication	10	-	10	-	-	-	-	-	-	-	-	-	10	-	10
WAC- Module 3: Media Relations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
WAC: Module 2: Internal and External Communications	10	-	10	-	-	-	-	-	-	-	-	-	10	-	10
IR-04	-	16	16	-	48	48	-	48	48	-	64	64	-	176	176
T1: Grants Management Training		16	16			-			-		64	64	-	80	80
T2: Grants Implementation Training			-		48	48		48	48			-	-	96	96
T3: O&M Training			-			-			-			-	-	-	-
IR-05	49	108	157	-	130	130	-	135	135	-	142	142	49	515	564
DDA/WAC 2: Project Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DDA/WAC 3: Monitoring and Evaluation	-	28	28	-	20	20	-	30	30	-	26	26	-	104	104
DDA/WAC 4: Basic Procurement and Financial Management	23	26	49	-	26	26	-	-	-	-	30	30	23	82	105
DDA/WAC 5: Disaster and Environmental Management	26	-	26	-	-	-	-	-	-	-	-	-	26	-	26
DDA/WAC 6:Role of men and women in the society and government	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DGO 2: Time Management, Conflict Resolution, and Decisionmaking	-	-	-	-	-	-	-	39	39	-	26	26	-	65	65
DGO 3: Managing Meetings and Standard Filing	-	-	-	-	44	44	-	31	31	-	29	29	-	104	104
DGO 4: Report Writing and Inventory Management	-	-	-	-	40	40	-	35	35	-	31	31	-	106	106
DGO 5: HR, Civil Service Law, and Participatory Planning and Budgeting	-	16	16	-	-	-	-	-	-	-	-	-	-	16	16
DGO 6:Role of men and women in the society and government	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
PRRD 4: Human Resources Management (HRM) and Afghanistan Civil Services Law	-	15	15	-	-	-	-	-	-	-	-	-	-	15	15
PRRD 5: Financial Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
PRRD 6: Participatory Planning and Budgeting	-	13	13	-	-	-	-	-	-	-	-	-	-	13	13
PRRD 7: Procurement Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
PRRD 9: Managing Meetings and Standard Filing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
PRRD-10:Role of men and women in the society and government	-	10	10	-	-	-	-	-	-	-	-	-	-	10	10
Grand Total	69	243	312	-	178	178	-	183	183	-	206	206	69	810	879

Capacity Building Training/ Workshop Title	Kandahar									Total For Kandahar		
	Arghandab			Daman			PRRD					
	F	M	T	F	M	T	F	M	T	F	M	T
IR-02	-	-	-	-	-	-	-	-	-	-	-	-
Access to GIRA Services (AGS)	-	-	-	-	-	-	-	-	-	-	-	-
IR-03	-	-	-	30	15	45	-	45	45	30	60	90
DDA /CDC - Module 1: Introduction to Communications	-	-	-	-	-	-	-	-	-	-	-	-
DDA /CDC - Module 3: Media Relations	-	-	-	-	-	-	-	-	-	-	-	-
DDA/CDC - Module 2: Internal/External Communications	-	-	-	-	-	-	-	-	-	-	-	-
DGO /DSW - Module 1: Introduction to Communications	-	-	-	-	-	-	-	-	-	-	-	-
DGO /DSW - Module 2: Internal/External Communications	-	-	-	-	-	-	-	-	-	-	-	-
DGO /DSW - Module 3: Media Relations	-	-	-	-	15	15	-	-	-	-	15	15
PEs - Module 1: Basic Communications	-	-	-	-	-	-	-	14	14	-	14	14
PEs - Module 2: Internal Communications	-	-	-	-	-	-	-	15	15	-	15	15
PEs - Module 3: External Communications	-	-	-	-	-	-	-	16	16	-	16	16
PEs - Module 4: Public Relations	-	-	-	-	-	-	-	-	-	-	-	-
WAC - Module 1: Basic Elements of Communication	-	-	-	10	-	10	-	-	-	10	-	10
WAC- Module 3: Media Relations	-	-	-	10	-	10	-	-	-	10	-	10
WAC: Module 2: Internal and External Communications	-	-	-	10	-	10	-	-	-	10	-	10
IR-04	-	32	32	-	8	8	-	-	-	-	40	40
T1: Grants Management Training			-			-				-	-	-
T2: Grants Implementation Training		32	32			-				-	32	32
T3: O&M Training			-		8	8				-	8	8
IR-05	52	-	52	-	15	15	-	34	34	52	49	101
DDA/WAC 2: Project Management	-	-	-	-	-	-	-	-	-	-	-	-
DDA/WAC 3: Monitoring and Evaluation	-	-	-	-	-	-	-	-	-	-	-	-
DDA/WAC 4: Basic Procurement and Financial Management	26	-	26	-	-	-	-	-	-	26	-	26
DDA/WAC 5: Disaster and Environmental Management	26	-	26	-	-	-	-	-	-	26	-	26
DDA/WAC 6: Role of men and women in the society and government	-	-	-	-	-	-	-	-	-	-	-	-
DGO 2: Time Management, Conflict Resolution, and Decisionmaking	-	-	-	-	-	-	-	-	-	-	-	-
DGO 3: Managing Meetings and Standard Filing	-	-	-	-	-	-	-	-	-	-	-	-
DGO 4: Report Writing and Inventory Management	-	-	-	-	-	-	-	-	-	-	-	-
DGO 5: HR, Civil Service Law, and Participatory Planning and Budgeting	-	-	-	-	-	-	-	-	-	-	-	-
DGO 6: Role of men and women in the society and government	-	-	-	-	15	15	-	-	-	-	15	15
PRRD 4: Human Resources Management (HRM) and Afghanistan Civil Services Law	-	-	-	-	-	-	-	-	-	-	-	-
PRRD 5: Financial Management	-	-	-	-	-	-	-	-	-	-	-	-
PRRD 6: Participatory Planning and Budgeting	-	-	-	-	-	-	-	-	-	-	-	-
PRRD 7: Procurement Management	-	-	-	-	-	-	-	-	-	-	-	-
PRRD 9: Managing Meetings and Standard Filing	-	-	-	-	-	-	-	18	18	-	18	18
PRRD-10: Role of men and women in the society and government	-	-	-	-	-	-	-	16	16	-	16	16
Grand Total	52	32	84	30	38	68	-	79	79	82	149	231

Capacity Building Training/ Workshop Title	Nimroz						Total For Nimroz		
	Kang			Zaranj			F	M	T
	F	M	T	F	M	T			
IR-02	-	-	-	-	-	-	-	-	-
Access to GIRoA Services (AGS)	-	-	-	-	-	-	-	-	-
IR-03	11	6	17	9	52	61	20	58	78
DDA /CDC - Module 1: Introduction to Communications	-	-	-	-	-	-	-	-	-
DDA /CDC - Module 3: Media Relations	11	6	17	-	-	-	11	6	17
DDA/CDC - Module 2: Internal/External Communications	-	-	-	-	-	-	-	-	-
DGO /DSW - Module 1: Introduction to Communications	-	-	-	-	-	-	-	-	-
DGO /DSW - Module 2: Internal/External Communications	-	-	-	-	-	-	-	-	-
DGO /DSW - Module 3: Media Relations	-	-	-	-	-	-	-	-	-
PEs - Module 1: Basic Communications	-	-	-	3	14	17	3	14	17
PEs - Module 2: Internal Communications	-	-	-	2	13	15	2	13	15
PEs - Module 3: External Communications	-	-	-	2	13	15	2	13	15
PEs - Module 4: Public Relations	-	-	-	2	12	14	2	12	14
WAC - Module 1: Basic Elements of Communication	-	-	-	-	-	-	-	-	-
WAC- Module 3: Media Relations	-	-	-	-	-	-	-	-	-
WAC: Module 2: Internal and External Communications	-	-	-	-	-	-	-	-	-
IR-04	-	24	24	-	20	20	-	44	44
T1: Grants Management Training			-			-	-	-	-
T2: Grants Implementation Training		24	24			-	-	24	24
T3: O&M Training			-		20	20	-	20	20
IR-05	22	73	95	20	74	94	42	147	189
DDA/WAC 2: Project Management	-	-	-	-	-	-	-	-	-
DDA/WAC 3: Monitoring and Evaluation	9	26	35	-	-	-	9	26	35
DDA/WAC 4: Basic Procurement and Financial Management	12	28	40	13	22	35	25	50	75
DDA/WAC 5: Disaster and Environmental Management	-	-	-	-	-	-	-	-	-
DDA/WAC 6: Role of men and women in the society and government	-	-	-	-	-	-	-	-	-
DGO 2: Time Management, Conflict Resolution, and Decisionmaking	-	-	-	-	-	-	-	-	-
DGO 3: Managing Meetings and Standard Filing	1	19	20	-	-	-	1	19	20
DGO 4: Report Writing and Inventory Management	-	-	-	-	-	-	-	-	-
DGO 5: HR, Civil Service Law, and Participatory Planning and Budgeting	-	-	-	-	-	-	-	-	-
DGO 6: Role of men and women in the society and government	-	-	-	-	-	-	-	-	-
PRRD 4: Human Resources Management (HRM) and Afghanistan Civil Services Law	-	-	-	2	12	14	2	12	14
PRRD 5: Financial Management	-	-	-	1	12	13	1	12	13
PRRD 6: Participatory Planning and Budgeting	-	-	-	2	13	15	2	13	15
PRRD 7: Procurement Management	-	-	-	-	-	-	-	-	-
PRRD 9: Managing Meetings and Standard Filing	-	-	-	-	-	-	-	-	-
PRRD-10: Role of men and women in the society and government	-	-	-	2	15	17	2	15	17
Grand Total	33	103	136	29	146	175	62	249	311

Capacity Building Training/ Workshop Title	Uruzgan									Total For Uruzgan		
	Chora			Dihrawud			Tirinkot			F	M	T
	F	M	T	F	M	T	F	M	T			
IR-02	-	-	-	-	-	-	-	-	-	-	-	-
Access to GiRoA Services (AGS)	-	-	-	-	-	-	-	-	-	-	-	-
IR-03	-	77	77	-	122	122	40	63	103	40	262	302
DDA /CDC - Module 1: Introduction to Communications	-	-	-	-	25	25	-	-	-	-	25	25
DDA /CDC - Module 3: Media Relations	-	22	22	-	25	25	-	-	-	-	47	47
DDA/CDC - Module 2: Internal/External Communications	-	-	-	-	25	25	-	-	-	-	25	25
DGO /DSW - Module 1: Introduction to Communications	-	19	19	-	14	14	-	-	-	-	33	33
DGO /DSW - Module 2: Internal/External Communications	-	18	18	-	17	17	-	-	-	-	35	35
DGO /DSW - Module 3: Media Relations	-	18	18	-	16	16	-	-	-	-	34	34
PEs - Module 1: Basic Communications	-	-	-	-	-	-	-	17	17	-	17	17
PEs - Module 2: Internal Communications	-	-	-	-	-	-	-	15	15	-	15	15
PEs - Module 3: External Communications	-	-	-	-	-	-	-	15	15	-	15	15
PEs - Module 4: Public Relations	-	-	-	-	-	-	-	16	16	-	16	16
WAC - Module 1: Basic Elements of Communication	-	-	-	-	-	-	13	-	13	13	-	13
WAC- Module 3: Media Relations	-	-	-	-	-	-	14	-	14	14	-	14
WAC: Module 2: Internal and External Communications	-	-	-	-	-	-	13	-	13	13	-	13
IR-04	-	66	66	-	75	75	-	189	189	-	330	330
T1: Grants Management Training			-			-		-	-	-	-	-
T2: Grants Implementation Training		66	66		75	75		189	189	-	330	330
T3: O&M Training			-			-		-	-	-	-	-
IR-05	-	36	36	-	58	58	71	134	205	71	228	299
DDA/WAC 2: Project Management	-	-	-	-	-	-	-	-	-	-	-	-
DDA/WAC 3: Monitoring and Evaluation	-	-	-	-	-	-	37	-	37	37	-	37
DDA/WAC 4: Basic Procurement and Financial Management	-	-	-	-	-	-	34	-	34	34	-	34
DDA/WAC 5: Disaster and Environmental Management	-	-	-	-	-	-	-	-	-	-	-	-
DDA/WAC 6: Role of men and women in the society and government	-	23	23	-	17	17	-	18	18	-	58	58
DGO 2: Time Management, Conflict Resolution, and Decisionmaking	-	-	-	-	-	-	-	-	-	-	-	-
DGO 3: Managing Meetings and Standard Filing	-	-	-	-	-	-	-	-	-	-	-	-
DGO 4: Report Writing and Inventory Management	-	-	-	-	-	-	-	-	-	-	-	-
DGO 5: HR, Civil Service Law, and Participatory Planning and Budgeting	-	-	-	-	-	-	-	-	-	-	-	-
DGO 6: Role of men and women in the society and government	-	13	13	-	11	11	-	-	-	-	24	24
PRRD 4: Human Resources Management (HRM) and Afghanistan Civil Services Law	-	-	-	-	30	30	-	23	23	-	53	53
PRRD 5: Financial Management	-	-	-	-	-	-	-	23	23	-	23	23
PRRD 6: Participatory Planning and Budgeting	-	-	-	-	-	-	-	24	24	-	24	24
PRRD 7: Procurement Management	-	-	-	-	-	-	-	23	23	-	23	23
PRRD 9: Managing Meetings and Standard Filing	-	-	-	-	-	-	-	-	-	-	-	-
PRRD-10: Role of men and women in the society and government	-	-	-	-	-	-	-	23	23	-	23	23
Grand Total	-	179	179	-	255	255	111	386	497	111	820	931

Capacity Building Training/ Workshop Title	Zabul									Total For Zabul		
	Qalat			Shahjoy			Tarnak Wa Jaldak			F	M	T
	F	M	T	F	M	T	F	M	T			
IR-02	-	-	-	-	-	-	15	172	187	15	172	187
Access to GiRoA Services (AGS)	-	-	-	-	-	-	15	172	187	15	172	187
IR-03	27	39	66	-	-	-	-	-	-	27	39	66
DDA /CDC - Module 1: Introduction to Communications	-	-	-	-	-	-	-	-	-	-	-	-
DDA /CDC - Module 3: Media Relations	-	-	-	-	-	-	-	-	-	-	-	-
DDA/CDC - Module 2: Internal/External Communications	-	-	-	-	-	-	-	-	-	-	-	-
DGO /DSW - Module 1: Introduction to Communications	-	-	-	-	-	-	-	-	-	-	-	-
DGO /DSW - Module 2: Internal/External Communications	-	-	-	-	-	-	-	-	-	-	-	-
DGO /DSW - Module 3: Media Relations	-	-	-	-	-	-	-	-	-	-	-	-
PEs - Module 1: Basic Communications	-	13	13	-	-	-	-	-	-	-	13	13
PEs - Module 2: Internal Communications	-	8	8	-	-	-	-	-	-	-	8	8
PEs - Module 3: External Communications	-	5	5	-	-	-	-	-	-	-	5	5
PEs - Module 4: Public Relations	-	13	13	-	-	-	-	-	-	-	13	13
WAC - Module 1: Basic Elements of Communication	11	-	11	-	-	-	-	-	-	11	-	11
WAC- Module 3: Media Relations	8	-	8	-	-	-	-	-	-	8	-	8
WAC: Module 2: Internal and External Communications	8	-	8	-	-	-	-	-	-	8	-	8
IR-04	-	32	32	-	36	36	-	4	4	-	72	72
T1: Grants Management Training			-		-	-		-	-	-	-	-
T2: Grants Implementation Training		32	32		36	36		4	4	-	72	72
T3: O&M Training			-		-	-		-	-	-	-	-
IR-05	67	110	177	-	28	28	-	85	85	67	223	290
DDA/WAC 2: Project Management	30	3	33	-	-	-	-	-	-	30	3	33
DDA/WAC 3: Monitoring and Evaluation	20	-	20	-	-	-	-	-	-	20	-	20
DDA/WAC 4: Basic Procurement and Financial Management	17	-	17	-	-	-	-	-	-	17	-	17
DDA/WAC 5: Disaster and Environmental Management	-	-	-	-	-	-	-	26	26	-	26	26
DDA/WAC 6: Role of men and women in the society and government	-	12	12	-	13	13	-	12	12	-	37	37
DGO 2: Time Management, Conflict Resolution, and Decisionmaking	-	-	-	-	-	-	-	-	-	-	-	-
DGO 3: Managing Meetings and Standard Filing	-	-	-	-	-	-	-	-	-	-	-	-
DGO 4: Report Writing and Inventory Management	-	-	-	-	-	-	-	-	-	-	-	-
DGO 5: HR, Civil Service Law, and Participatory Planning and Budgeting	-	-	-	-	-	-	-	-	-	-	-	-
DGO 6: Role of men and women in the society and government	-	-	-	-	15	15	-	14	14	-	29	29
PRRD 4: Human Resources Management (HRM) and Afghanistan Civil Services Law	-	25	25	-	-	-	-	16	16	-	41	41
PRRD 5: Financial Management	-	28	28	-	-	-	-	-	-	-	28	28
PRRD 6: Participatory Planning and Budgeting	-	21	21	-	-	-	-	17	17	-	38	38
PRRD 7: Procurement Management	-	-	-	-	-	-	-	-	-	-	-	-
PRRD 9: Managing Meetings and Standard Filing	-	-	-	-	-	-	-	-	-	-	-	-
PRRD-10: Role of men and women in the society and government	-	21	21	-	-	-	-	-	-	-	21	21
Grand Total	94	181	275	-	64	64	15	261	276	109	506	615

Capacity Building Training/ Workshop Title	Grand Total		
	F	M	T
IR-02	15	172	187
Access to GIRoA Services (AGS)	15	172	187
IR-03	137	538	675
DDA /CDC - Module 1: Introduction to Communications	-	55	55
DDA /CDC - Module 3: Media Relations	11	79	90
DDA/CDC - Module 2: Internal/External Communications	-	50	50
DGO /DSW - Module 1: Introduction to Communications	-	33	33
DGO /DSW - Module 2: Internal/External Communications	-	35	35
DGO /DSW - Module 3: Media Relations	-	49	49
PEs - Module 1: Basic Communications	3	67	70
PEs - Module 2: Internal Communications	2	61	63
PEs - Module 3: External Communications	2	59	61
PEs - Module 4: Public Relations	2	50	52
WAC - Module 1: Basic Elements of Communication	44	-	44
WAC- Module 3: Media Relations	32	-	32
WAC: Module 2: Internal and External Communications	41	-	41
IR-04	-	662	662
T1: Grants Management Training	-	80	80
T2: Grants Implementation Training	-	554	554
T3: O&M Training	-	28	28
IR-05	281	1,162	1,443
DDA/WAC 2: Project Management	30	3	33
DDA/WAC 3: Monitoring and Evaluation	66	130	196
DDA/WAC 4: Basic Procurement and Financial Management	125	132	257
DDA/WAC 5: Disaster and Environmental Management	52	26	78
DDA/WAC 6:Role of men and women in the society and government	-	95	95
DGO 2: Time Management, Conflict Resolution, and Decisionmaking	-	65	65
DGO 3: Managing Meetings and Standard Filing	1	123	124
DGO 4: Report Writing and Inventory Management	-	106	106
DGO 5: HR, Civil Service Law, and Participatory Planning and Budgeting	-	16	16
DGO 6:Role of men and women in the society and government	-	68	68
PRRD 4: Human Resources Management (HRM) and Afghanistan Civil Services Law	2	121	123
PRRD 5: Financial Management	1	63	64
PRRD 6: Participatory Planning and Budgeting	2	88	90
PRRD 7: Procurement Management	-	23	23
PRRD 9: Managing Meetings and Standard Filing	-	18	18
PRRD-10:Role of men and women in the society and government	2	85	87
Grand Total	433	2,534	2,967

ANNEX B: SUCCESS STORIES



Community-Built Masonry Wall Protects Villages

Janan Mama, a resident of Sahib Zada Kalacha in Daman District of Kandahar Province, described villagers getting stuck on their way home due to flooding and having to spend a night in the local mosque: “On rainy days, most of us at home constantly keep an eye on the water flooding our yards and threatening to damage our homes.”



A 1,650-meter masonry wall built by communities in Daman District, of Kandahar Province, with support from the USAID-funded SIKA South Program protects families from seasonal flooding in four villages.

These days, Janan is confident that this will not happen again with the construction of the masonry wall and canals that will protect the villages from sudden surges of water. Community development councils proposed the wall, which will preserve agricultural lands from erosion.

The community leaders of the four farming villages in Sahibzada Kalacha, Amir Lalai, Obaidullah Kalacha, and Sardar Kalai planned and implemented this project with the support of the USAID-funded Stability in Key Areas (SIKA) South program, locally known as Subat Program. The Program supported the community to construct the 1,650-meter stone protection wall and canal, with the communities contributing some materials and labor. This project benefits over 600 families in the four villages. Sayed Abdul Ghafoor Agha, resident of Nahri Rubat in Daman, was glad to see the walls gradually rising from the ground. He remarked that the masonry wall would protect the villages, including the markets and the main road, from floods brought by heavy rains and an overflowing river.

The Subat Program is implemented by the Kandahar Provincial Rural Rehabilitation Directorate (PRRD) and aims to improve the ability of the district and the provincial authorities to deliver basic services using good governance tools. The members of the community development councils participated in a series of community forums to identify and address sources of instability and to improve their capacity to plan, implement, and monitor development projects. The SIKA South program operates in 14 districts in five provinces in the southern region of Afghanistan. In the previous months, 12 community projects under the in Daman District were completed such as roads, culverts, and gabion retaining walls.

ANNEX B: SUCCESS STORIES



Live Theater Spreads the Message of Good Governance

“The show taught us about good governance, women’s education, and government programs in an entertaining way,” remarked Najibullah Rahmani, government officer in Zabul Province after watching the live performance. Ghayasulhaq, learned the role of *shuras* and pondered about traditions “that are not good, like not sending our sisters to school or giving them away for marriage at a very young age to pay for parents’ debts,” said the young student. Haji Sakhi Dad, a government officer in Hilmand summing up his experience said, “I am very happy that through the Afghan actors, people are educated and reminded of the world we live in, presented in a language that we all speak and understand.”



Mobile live theater performance in Sheikmaty High School in Qalat District, Zabul Province

The one-hour live theater show is a community outreach project of Stability in Key Areas (SIKA) South, known locally as Subat Program, implemented in southern Afghanistan by the Ministry of Rural Rehabilitation and Development (MRRD) and the Independent Directorate of Local Governance (IDLG). Set against the backdrop of transition, the play presents a typical life in a community in the south dramatizing the role of community leaders and access to government services. The show also advocates for transparency, community spirit, and girl’s education. The theater group performed in Bost, Hilmand; Qalat, Zabul; and, Zaranj, Nimroz and completed a 12-show tour with live performances in schools, public parks, government offices, and market squares. More than 4,000 people watched the show since its start in June. Among them were students, women’s groups, business people, government officials, and laborers.

Shopkeeper Abdul Ghani said that the show reminded him of “the values of working together and helping each other.” He also pointed out the importance of educating women. “If we don’t, we will not have female doctors to treat our wives, sisters, and daughters.” For Hilmand Women’s Affairs Director Sharifa, the show was a composite training and advocacy on many issues, “particularly that part about educating women.” It was a great learning experience for Shakiba, a student at the Teacher Training Institute for Women in Zaranj, Nimroz: “It informed us about government services, education for women, and what *shuras* do. I also learned how some traditions in our society can impact our health and well-being.” Mohammad Nabi Bahman, Manager of Department of Information and Culture in Nimroz said the theater “is an effective way to send messages to people, because theater directly impacts the audience.”

ANNEX C: PROGRAM ACTIVITY SUMMARY

SIKA South

Activity Tracker

30-SEP- 14

Task	<div><div><div></div><div></div><div></div></div><div>Complete Ongoing Planned</div></div>	Kandahar							Hilmand				Uruzgan				Zabul			Nimroz				
		Daman	Arghandab	Ghorak	Panjwayi	Shah Wali Kot	Zhari	Kandahar Provi	Bost	Garmser	Nad Ali	Nahri Sarraj	Hilmand Provi	Tirin Kot	Chora	Dihrawud	Uruzgan Provi	Qalat	Shahjov	Tarnak Wa Jak	Zabul Province	Zaranj	Kang	Nimroz Provin
Governance and Stability Project Cycle	Program Orientation	<div></div>	<div></div>						<div></div>	<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	
	Governance and Stability Community Forums	<div></div>	<div></div>						<div></div>	<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	
	Governance and Stability Community Forums (Women)	<div></div>	<div></div>						<div></div>	<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	
	Stability Technical Assistance Sessions (STAS)	<div></div>	<div></div>						<div></div>	<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	
	Workshop: Grantee Training	<div></div>	<div></div>						<div></div>	<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	
Governance and Stability Grant Projects	<div></div>	<div></div>						<div></div>	<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	<div></div>		<div></div>	<div></div>		
Access to GiRoA Services	Workshop: Service Reporting for Provincial Directorates						<div></div>					<div></div>				<div></div>				<div></div>			<div></div>	
	Service Report Publication: Booklet and Poster						<div></div>					<div></div>				<div></div>				<div></div>			<div></div>	
	Workshop: Access to GiRoA Services for District Entities	<div></div>	<div></div>					<div></div>	<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	<div></div>		<div></div>	<div></div>		
	Service Directorates Contact List Prepared and Distributed	<div></div>	<div></div>					<div></div>	<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	<div></div>		<div></div>	<div></div>		
	Women's Service Information Fairs						<div></div>					<div></div>			<div></div>				<div></div>				<div></div>	
	District Services Information Fair	<div></div>	<div></div>					<div></div>	<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	<div></div>	
Workshop: Access to GiRoA Services for WAC	<div></div>	<div></div>					<div></div>	<div></div>	<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	<div></div>					
Publicity, Communications and Outreach	Communications and Outreach Strategy	<div></div>	<div></div>				<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	
	Radio Call-in Program "Our Village, Our Hopes"						<div></div>					<div></div>				<div></div>				<div></div>			<div></div>	
	Community Theater Performance						<div></div>	<div></div>				<div></div>				<div></div>				<div></div>			<div></div>	
	Radio Drama Broadcast						<div></div>					<div></div>			<div></div>	<div></div>		<div></div>	<div></div>	<div></div>			<div></div>	
	Workshop: Communications and Outreach	<div></div>	<div></div>				<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	
	Radio or TV News and Interviews	<div></div>	<div></div>				<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	
	District Town Hall Meetings	<div></div>	<div></div>					<div></div>	<div></div>	<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	
PRRD Posters Distributed	<div></div>	<div></div>				<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>		
Capacity Building Initiative	Capacity Assessment and Report	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	
	Capacity Building Plan	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	
	Workshop: DDA Skills (various topics)	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	
	Workshop: DGO Skills (various topics)	<div></div>	<div></div>						<div></div>	<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	
	Workshop: Provincial Entities Skills (various topics)						<div></div>			<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>		<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	
	PRRD District Social Worker Hired	<div></div>						<div></div>		<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	
Workshop: Training for PRRD District Social Workers	<div></div>	<div></div>						<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>		
M&E	Perception Survey: Baseline	<div></div>	<div></div>					<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	
	Perception Survey: Follow-up	<div></div>	<div></div>					<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	

ANNEX D: GRANT PIPELINE SUMMARY

Grants Pipeline Summary, 30- SEP- 14

Grants Pipeline Summary, 30-SEP-15										
Pre-Award Cycle										
Under Development			Approved by GRC		Fully Approved		Pending Vetting		Total No. of Grants	Total Project Contribution
District	No. of Grants	Project Contribution	No. of Grants	Project Contribution	No. of Grants	Project Contribution	No. of Grants	Project Contribution		
Arghandab	4	\$ 92,452	1	\$ 41,735	1	\$ 9,689			6	\$ 143,876
Bost	5	\$ 90,754			2	\$ 29,628	6	\$ 104,062	13	\$ 224,443
Chora	2	\$ 51,575			6	\$ 207,327	2	\$ 32,298	10	\$ 291,200
Daman					1	\$ 67,260	3	\$ 85,774	4	\$ 153,034
Dihrawud	11	\$ 561,016			10	\$ 371,039	4	\$ 185,618	25	\$ 1,117,673
Garmser	1	\$ 7,476			4	\$ 123,829	2	\$ 55,079	7	\$ 186,385
Kang	1	\$ 24,957			6	\$ 140,777	3	\$ 120,709	10	\$ 286,443
Nad Ali					4	\$ 89,054	6	\$ 220,004	10	\$ 309,059
Nahri Sarraj	3	\$ -	1	\$ 5,318	6	\$ 136,390	11	\$ 312,671	21	\$ 454,378
Qalat	2	\$ 112,541			1	\$ 22,800	4	\$ 114,015	7	\$ 249,355
Shahjoiy	3	\$ 124,677	1	\$ 37,176	3	\$ 79,236	1	\$ 34,822	8	\$ 275,910
Tamak Wa Jaldak	3	\$ 86,287	1	\$ 9,981	1	\$ 7,737	3	\$ 144,777	8	\$ 248,781
Tirin Kot	2	\$ 46,460			3	\$ 187,130	3	\$ 249,888	8	\$ 483,478
Zaranj	1	\$ 20,202			7	\$ 427,382	7	\$ 470,197	15	\$ 917,781
Grand Total	38	\$ 1,218,396	4	\$ 94,209	55	\$ 1,899,276	55	\$ 2,129,914	152	\$ 5,341,795

	Post Award Implementation Cycle										
	Awarded		Ongoing		Completed		Closed				
District	No. of Grants	Project Contribution	No. of Grants	Project Contribution	No. of Grants	Project Contribution	No. of Grants	Project Contribution	Total No. of Grants	Total Project Contribution	
Arghandab	5	\$ 114,619	6	\$ 261,357	19	\$ 528,607	10	\$ 166,199	40	\$ 1,070,783	
Bost	2	\$ 19,838	13	\$ 227,355	2	\$ 48,628	3	\$ 37,832	20	\$ 333,653	
Chora	14	\$ 307,267	9	\$ 165,014	6	\$ 98,713			29	\$ 570,994	
Daman	2	\$ 30,523	4	\$ 147,533	7	\$ 358,241	5	\$ 229,412	18	\$ 765,710	
Dihrawud	7	\$ 197,622	2	\$ 37,579					9	\$ 235,201	
Garmser	2	\$ 162,849	27	\$ 1,031,453	4	\$ 66,473			33	\$ 1,260,775	
Kang	6	\$ 151,522	2	\$ 44,309					8	\$ 195,831	
Nad Ali	8	\$ 224,137	8	\$ 176,456	3	\$ 27,492			19	\$ 428,085	
Nahri Sarraj	2	\$ 8,800	8	\$ 113,001	4	\$ 50,034			14	\$ 171,834	
Qalat	4	\$ 117,257	4	\$ 126,732	8	\$ 158,298			16	\$ 402,288	
Shahjoy	5	\$ 70,591	7	\$ 353,455	5	\$ 114,503			17	\$ 538,548	
Tamak Wa Jaldak	3	\$ 37,317	3	\$ 62,443	7	\$ 111,046			13	\$ 210,807	
Tirin Kot	7	\$ 432,342	22	\$ 1,003,277	2	\$ 98,898			31	\$ 1,534,518	
Zaranj	4	\$ 46,211	1	\$ 12,186	3	\$ 42,447			8	\$ 100,844	
Grand Total	71	\$ 1,920,896	116	\$ 3,762,150	70	\$ 1,703,381	18	\$ 433,444	275	\$ 7,819,871	

District	Total No of Grants	Total Project Contribution
Arghandab	46	\$ 1,214,659
Bost	33	\$ 558,097
Chora	39	\$ 862,194
Daman	22	\$ 918,744
Dihrawud	34	\$ 1,352,874
Garmser	40	\$ 1,447,160
Kang	18	\$ 482,274
Nad Ali	29	\$ 737,143
Nahri Sarraj	35	\$ 626,212
Qalat	23	\$ 651,643
Shahjoy	25	\$ 814,458
Tamak Wa Jaldak	21	\$ 459,588
Tirin Kot	39	\$ 2,017,996
Zaranj	23	\$ 1,018,624
Grand Total	427	\$ 13,161,667

ANNEX E: MONITORING VISITS

DATE OF SITE VISIT	PROJECT NUMBER	TITLE AND LOCATION
2-Sep-14	SSKDDM007	The CDO, DF engineer, and CDC chairperson (Abdul Wali) conducted a site visit to Gabion + Stone Masonry Protection Wall Construction in Maiwand cluster. During the visit, 90% of work had been completed and the fourth milestone was in progress.
3-Sep-14	SSZBSJ106	The GIO, M&E officer, DF engineer, and grantee CDC member (Abdul Haq) conducted a site visit to Rehabilitation of Road in Bazargan cluster. During the visit, 30% of work had been completed and the second milestone was in progress.
3-Sep-14	SSZBSJ107	The GIO, M&E officer, DF engineer, and grantee CDC member (Abdul Haq) conducted a site visit to Construction of Culverts in Bazargan cluster. During the visit, 70% of work had been completed and the third milestone was in progress.
3-Sep-14	SSZBSJ108	The GIO, M&E officer, DF engineer, and grantee CDC member (Abdul Haq) conducted a site visit to Construction of Retaining Wall in Bazargan cluster. During the visit, 65% of work had been completed and the third milestone was in progress.
6-Sep-14	SSZBQA079	The GIO, DF engineer, and grantee CDC chairperson (Abdul Rahman) conducted a site visit to Rehabilitation of Road in Cluster No. 07. During the visit, 35% of work had been completed and the second milestone was in progress.
6-Sep-14	SSHMBO145	Field visit conducted, in the field visit GCBO, District Engineer, M&E officer, CDO and CDC members, also participated. Construction of Water Gates, Babaji Cluster. During the site visit 70% work was completed.
6-Sep-14	SSHMBO175	Field visit conducted, in the field visit GCBO, District Engineer, M&E officer, CDO and CDC members, also participated. The 2 nd milestone is ongoing.
7-Sep-14	SSZBQA091	The GIO, DF engineer, and M&E officer conducted a site visit to Construction of Stone Masonry Protection Wall in Cluster No. 10. During the visit, 85% of work had been completed and the third milestone was achieved.
7-Sep-14	SSZBTJ133	The GIO, CDO, DF engineer, M&E officer, and CDC deputy chairperson (Matiullah), conducted a site visit to Construction of Protection Wall in Pamir cluster. During the visit, 85% of work had been completed and the third milestone was achieved.
7-Sep-14	SSHMBO172	Field visit conducted to “Construction of Protection Wall, Nisar Ahmad Khan Cluster SSHMBO172”. In the field visit GCBO, District Engineer, M&E officer, CDO and CDC members, also participated. During the site visit, second milestone was in progress.
7-Sep-14	SSHMBO168	Construction of Water Gates, Radar Cluster.
8-Sep-14	SSZBQA336	The GIO, DF engineer, and grantee CDC member (Abdul Qayum) conducted a site visit to Rehabilitation of Canal in Cluster No. 08. During the visit, 35% of work had been completed and the second milestone was in progress.
8-Sep-14	SSZBQA073	The GIO, DF engineer, grantee CDC member (Sayed Rahman) conducted a site visit to Construction of Protection Wall in Cluster No. 05. During the visit, 35% of work had been completed and the second milestone was in progress.

DATE OF SITE VISIT	PROJECT NUMBER	TITLE AND LOCATION
8-Sep-14	SSZBTJ142	The GIO, CDO, DF engineer, M&E officer, CDC chairperson (Fida Mohammad), and cluster head (Hamdullah) conducted a site visit to Construction of Aqueduct in Hewad Cluster. During the visit, 85% of work had been completed and the third milestone was achieved.
8-Sep-14	SSNMZA430	Construction of Aqueduct in Hewad Cluster.
9-Sep-14	SSKDDM005	The CDO, DF engineer, and FSO conducted a site visit to Construction of Culverts in Etefaq cluster. During the visit, 70% of work had been completed and the third milestone was in progress.
9-Sep-14	SSZBTJ142	The GIO, CDO, DF engineer, M&E officer, grantee CDC chairperson (Fida Mohammad), and cluster member (Hamdullah) conducted a site visit Construction of Aqueduct in Hewad cluster, SSZBTJ142. During the visit, 90% of work had been completed and the fourth milestone was in progress.
13-Sep-14	SSZBQA079	The GIO, DF engineer, and grantee CDC chairperson (Abdul Rahman) conducted a site visit to Rehabilitation of Road in Cluster No. 07, SSZBQA079. During the visit, 40% of work had been completed and the second milestone was in progress.
13-Sep-14	SSZBQA073	The GIO, DF engineer, and grantee CDC member (Sayed Rahman) conducted a site visit to Construction of Protection Wall in Cluster No. 05, SSZBQA073. During the visit, 40% of work had been completed and the second milestone was in progress.
13-Sep-14	SSZBQA336	The GIO, DF engineer, and grantee CDC member (Abdul Qayum) conducted a site visit to Rehabilitation of Canal in Cluster No. 08, SSZBQA336. During the visit, 40% of work had been completed and the second milestone was in progress.
13-Sep-14	SSZBSJ103	The GIO, M&E officer, DF engineer, and grantee CDC member (Mehrab) conducted a site visit to Rehabilitation of Road in Barakhel Nahe-2 cluster. During the visit, 80% of work had been completed and the third milestone was in progress.
13-Sep-14	SSHMB0156	Construction of Protection Wall, Basharan Cluster, SSHMB0156. During the visit, 80% of work had been completed.
13-Sep-14	SSHMNA373	Construction of culvert, Omarzia cluster, SSHMNA373. 85% of the work has been completed.
13-Sep-14	SSHMNA365	Construction of culvert/Mohammad Younas Agha cluster. 55% of the work has been completed.
13-Sep-14	SSHMNA376	Construction of Watergates, Mavin Allah Dad cluster. 85% of the work has been completed.
14-Sep-14	SSHMB0181	Site visit to Rehabilitation of Road, Qalai Bost Cluster SSHMB0181. 85% of the work has been completed.
14-Sep-14	SSHMB0187	Construction of Water Gates, Lashkari Bazar Cluster SSHMB0187. 55% of the work has been completed.
14-Sep-14	SSHMB0352	Vocational Training for Women in Curtain Sewing, Bost DDA, SSHMB0352. The 2 nd milestone is ongoing.
14-Sep-14	SSHMNS418	Rehabilitation of Road, Awbazan Cluster, and 2nd milestone has been achieved.
14-Sep-14	SSHMNS400	Construction of Water Gate, Sayed Mir Dawood Agha Cluster. 4th milestone has been achieved
16-Sep-14	SSZBSJ110	The GIO, M&E officer, DF engineer, and grantee CDC members (Hamdullah and Haji Sartor Mohammad) conducted a site visit to Road Rehabilitation in Kalakhel Nahe-I cluster. During the visit, 55% of work had been completed and the second milestone was achieved.
17-Sep-14	SSZBQA079	The GIO, DF engineer, and grantee CDC chairperson (Abdul Rahman) conducted a site visit to Rehabilitation of Road in Cluster No. 07. During the visit, 40% of work had been completed and the second milestone was in progress.

DATE OF SITE VISIT	PROJECT NUMBER	TITLE AND LOCATION
17-Sep-14	SSZBQA073	The GIO, DF engineer, and grantee CDC member (Sayed Rahman) conducted a site visit to Construction of Protection Wall in Cluster No. 05. During the visit, 45% of work had been completed and the second milestone was in progress.
17-Sep-14	SSZBQA336	The GIO, DF engineer, DTL, and grantee CDC member (Abdul Qayum) conducted a site visit to Rehabilitation of Canal in Cluster No. 08. During the visit, 45% of work had been completed and the second milestone was in progress.
17-Sep-14	SSZBTJ142	The GIO, CDO, DF engineer, M&E Officer, CDC chairperson (Fida Mohammad), and cluster head (Hamdullah) conducted a site visit Construction of Aqueduct in Hewad cluster. During the visit, 95% of work had been completed and the fourth milestone was in progress.
20-Sep-14	SSZBQA079	The GIO, DF engineer, DTL and grantee CDC chairperson (Abdul Rahman) conducted a site visit to Rehabilitation of Road in Cluster No. 07. During the visit, 40% of work had been completed and the second milestone was in progress.
20-Sep-14	SSZBQA081	On 20-SEP-14, the GIO, DF engineer, DTL, and grantee CDC chairperson (Abdul Rahman) conducted a site visit to Construction of Stone Masonry Protection Wall in Cluster No. 07. During the visit, 25% of work had been completed and the second milestone was in progress.
20-Sep-14	SSZBQA073	On 20-Sep-14, the GIO, DF engineer, DTL, and grantee CDC member (Sayed Rahman) conducted a site visit to Construction of Protection Wall in Cluster No. 05. During the visit, 55% of work had been completed and the second milestone was achieved.
20-Sep-14	SSZBQA336	The GIO, DF engineer, DTL, and grantee CDC member (Abdul Qayum) conducted a site visit to Rehabilitation of Canal in Cluster No. 08. During the visit, 55% of work had been completed and the second milestone was achieved.
20-Sep-14	SSZBSJ120	The GIO, M&E officer, DF engineer, and grantee CDC members (Lotfullah and Ismail Habib) conducted a site visit to Construction of Stone Masonry Protection Wall in Siyabandi cluster. During the visit, 95% of work had been completed and the fourth milestone was in progress.
20-Sep-14	SSZBSJ118	The GIO, M&E officer, DF engineer, and grantee CDC members (Lotfullah and Ismail Habib) conducted a site visit to road Rehabilitation in Siyabandi cluster. During the visit, 95% of work had been completed and the fourth milestone was in progress.
21-Sep-14	SSZBTJ133	The GIO, CDO, DF engineer, M&E officer, CDC deputy (Enayatullah), and cluster head (Matiullah) conducted a site visit Construction of Gabion Wall in Pamir cluster. During the visit, 95% of work had been completed and the fourth milestone was in progress.
21-Sep-14	SSHMB0172	Site visit conducted and in the field visit GDO, District Engineer, M&E officer visit Nisar Ahmad Khan Cluster SSHMB0172. The 2nd milestone has been achieved.
21-Sep-14	SSHMB0175	Site visit conducted and in the field visit GDO, District Engineer, M&E officer visit Construction of Protection Wall, Kariz Cluster SSHMB0175. The 2nd milestone has been achieved.
21-Sep-14	SSHMB0145	Site visit conducted and in the field visit GDO, District Engineer, M&E officer visit Construction of Water Gates, Babaji Cluster SSHMB0145. The 3rd milestone has been achieved.
21-Sep-14	SSHMB0192	Site visit conducted and in the field the GDO, District Engineer, M&E officer visit Construction of Culverts, Wali Karam Cluster SSHMB0192. 60% of the work has been completed.

DATE OF SITE VISIT	PROJECT NUMBER	TITLE AND LOCATION
21-Sep-14	SSHMNS400	Site visit conducted and In this field visit GIO, ENG, CDO along with Grantee CDC members visited Rehabilitation of Road, Sayed Mir Dawood Agha Cluster, SSHMNS400. The 4th milestone is in progress.
21-Sep-14	SSHMNS406	Site visit conducted and In this field visit GIO, ENG, CDO along with Grantee CDC members visited Construction of Water Gates, Haji Salim Kalai Cluster, SSHMNS406. The 3rd milestone has been achieved.
22-Sep-14	SSHMNA374	Site visit conducted and in this visit, GIO, M&E, CDO, PRRD representative, DDA, District engineer and CDC members visit Construction of culvert, Noorudin Cluster/SSHMNA374. The 4th milestone has been achieved.
22-Sep-14	SSHMNA357	Site visit conducted and in this visit, GIO, M&E, CDO, PRRD representative, DDA, District engineer and CDC members visit Construction of culvert/Mohammad Ali Cluster, SSHMNA357. The 3rd milestone has been achieved.
22-Sep-14	SSHMNA366	Site visit conducted and in this visit, GIO, M&E, CDO, PRRD representative, DDA, District engineer and CDC members visit Rehabilitation of Road, Mohammad Younas Agha cluster, SSHMNA366. The 3rd milestone is in progress.
23-Sep-14	SSUZCH207	The CDO, DF engineer, GIO, and DSW (Said Wali) conducted a site visit to Construction of Culverts in Qale Ragh cluster. During the visit, 45% of work had been completed and the second milestone was in progress.
23-Sep-14	SSUZCH205	The CDO, DF engineer, GIO, and DSW (Said Wali) conducted a site visit to Canal Rehabilitation in Qale Ragh cluster, SSUZCH205. During the visit, 40% of work had been completed and the second milestone was in progress.
24-Sep-14	SSZBQA073	The GIO, DF engineer, and grantee CDC member (Sayed Rahman) conducted a site visit to Construction of Protection Wall in Cluster No. 05, SSZBQA073. During the visit, 55% of work had been completed and the second milestone was achieved.
24-Sep-14	SSZBTJ133	The GIO, CDO, DF engineer, M&E officer, CDC deputy (Enayatullah), and cluster head (Matiullah) conducted a site visit to Construction of Gabion Wall in Pamir Cluster. During the visit, 98% of work had been completed and the fourth milestone was in progress.
27-Sep-14	SSUZCH319	The CDO, DF engineer, and GIO conducted a site visit to Construction of Stone Masonry Protection Wall in Zahmat cluster. During the visit, 55% of work had been completed and the second milestone was achieved.
27-Sep-14	SSUZCH320	The CDO, DF engineer, and GIO conducted a site visit to Construction of Culverts in Zahmat cluster. During the visit, 35% of work had been completed and the second milestone was in progress.
27-Sep-14	SSZBQA079	The GIO, DF engineer, and grantee CDC chairperson (Abdul Rahman) conducted a site visit to Rehabilitation of Road in Cluster No. 07, SSZBQA079. During the visit, 45% of work had been completed and the second milestone was in progress.
27-Sep-14	SSZBQA073	The GIO, DF engineer, and grantee CDC member (Sayed Rahman) conducted a site visit to Construction of Protection Wall in Cluster No. 05, SSZBQA073. During the visit, 65% of work had been completed and the third milestone was in progress.
27-Sep-14	SSZBTJ142	The GIO, CDO, DF engineer, M&E officer, CDC chairperson (Fida Mohammad), and cluster head (Hamdullah) conducted a site visit to Construction of Aqueduct in Hewad cluster. During the visit, 96% of work had been completed and the fourth milestone was in progress.
28-Sep-14	SSUZCH100	The closeout ceremony was conducted for Construction of Stone Masonry Protection Wall in Bagh Badam Samian cluster. The DTL, CDO, DF engineer, GIO, CDC members, and DSW (Said Wali) participated in the ceremony.

ANNEX F: MONITORING VISITS IN CONJUNCTION WITH GIROA

DATE	PROJECT NUMBER	CLUSTER	DISTRICT AND PROVINCIAL REPRESENTATIVES
1-Sep-14	SSUZCH201	Konj	Opening ceremony was conducted for Construction of Stone Masonry Protection Wall. The GIO, DF engineer, DSO, GCBO, PRRD representative (Sayed Wali), PRRD engineer (Obaidullah), grantee CDC member (Mohammad Naeem), consultant engineers (Barai Dad and Mohammad Zada), and project supervisor participated in the ceremony.
1-Sep-14	SSUZCH200	Konj	Opening ceremony was conducted for Canal Rehabilitation with Water Intake Gates in Konj cluster. The GIO, DF engineer, DSO, GCBO, PRRD representative (Sayed Wali), PRRD engineer (Obaidullah), grantee CDC member (Mohammad Naeem), consultant engineers (Barai Dad and Mohammad Zada), and project supervisor participated in the ceremony.
1-Sep-14	SSZBTJ133	Pamir	The GIO, CDO, M&E officer, DF engineer, grantee CDC chairperson (Matiullah), and PRRD representative (Essa Mohammad) conducted a site visit to Construction of Gabion Wall. During the visit, 65% of work had been completed and the third milestone was in progress.
1-Sep-14	SSUZTK210	Chashmae Mehran	The CDO, GCBO, DF engineer, FSO, grantee CDC chairperson, and PRRD representatives conducted a site visit to Road Rehabilitation and Construction of Culverts. During the visit, 25% of work had been completed and the second milestone was in progress.
2-Sep-14	SSUZTK056	Mosazai	The CDO, GCBO, DF engineer, FSO, grantee CDC chairperson, and PRRD representatives conducted a site visit to Construction of Stone Masonry Protection Wall. During the visit, 35% of work had been completed and the second milestone was in progress.
2-Sep-14	SSUZTK058	Mosazai	The CDO, GCBO, DF engineer, FSO, grantee CDC chairperson, and PRRD representatives conducted a site visit to Road Rehabilitation. During the visit, 35% of work had been completed and the second milestone was in progress.
3-Sep-14	SSKDDM519	Aino	The CDO, DF engineer, DDA chairperson (Sayed Abdul Ghafoor Agha), and grantee CDC executive members (Habibullah, Mula Habibullah, and Mohammad Karam) conducted a technical survey for taking actual measurements and GPS grids for the Construction of Culvert.
3-Sep-14	SSUZTK053	Daiyak	The opening ceremony was conducted for Construction of Stone Masonry Retaining Wall. The GCBO, CDO, DF engineer, CDC chairperson (Haji Jan Mohammad), and DDA representative (Haji Malak Mohammadzai) participated in the ceremony.
3-Sep-14	SSUZTK054	Daiyak	The opening ceremony was conducted for Construction of Culverts. The GCBO, CDO, DF engineer, CDC chairperson (Haji Jan Mohammad), and DDA representative (Haji Malak Mohammadzai) participated in the ceremony.

DATE	PROJECT NUMBER	CLUSTER	DISTRICT AND PROVINCIAL REPRESENTATIVES
3-Sep-14	SSUZTK209	Chashmae Mehran	The opening ceremony was conducted for Construction of Protection Wall. The GCBO, CDO, DF engineer, CDC chairperson (Haji Jan Mohammad), and DDA representative (Haji Malak Mohammad Wali) participated in the ceremony.
3-Sep-14	SSUZCH198	Bahramzai Ashazai	The GDO, DF engineer, M&E officer, grantee CDC member (Abdul Sadiq), PRRD representative (Sayed Wali), consultant engineer (Gul Wali), and project supervisor (Abdul Bari) conducted a site visit to Hand Pump Repairing. During the visit, 100% of work had been completed and the fourth milestone was achieved.
3-Sep-14	SSUZCH197	Bahramzai Ashazai	The GDO, DF engineer, M&E officer, grantee CDC member (Mohammad Jan), PRRD representative (Sayed Wali), consultant engineer (Fridoon), and project supervisor (Abdul Bari) conducted a site visit to Canal Rehabilitation with Water Intakes. During the visit, 100% of work had been completed and the fourth milestone was achieved.
3-Sep-14	SSZBSJ111	Kalakhel Naheal	Closeout ceremony was conducted for Construction of Culverts. The DF engineer, GIO, DTL, M&E officer, PRRD representative (Abdul Martin), SWG representative (Mohammad Anwar), grantee CDC chairperson (Sartor Mohammad), and DG (Abdul Khaliq Ayubi) participated in the ceremony.
6-Sep-14	SSKDDM004	Yawalai	The DTL, CDO, GIO, GCBO, DDA chairperson (Sayed Abdul Ghafoor Agha), DCC chairperson (Sultan Mohammad), DDA members (Abdul Wali, Mohammad Akbar, and Fazal Mohammad), and grantee CDC secretary (Din Mohammad) conducted a site visit to Gabion Protection Wall Construction. During the visit, 55% of work had been completed and their second milestones were achieved.
6-Sep-14	SSKDDM007	Maiwand	The DTL, CDO, GIO, GCBO, DDA chairperson (Sayed Abdul Ghafoor Agha), DCC chairperson (Sultan Mohammad), DDA members (Abdul Wali, Mohammad Akbar, and Fazal Mohammad), and CDC secretary (Din Mohammad) conducted a site visit to Gabion + Stone Masonry Protection Wall Construction. During the visit, 100% of work had been completed, their fourth milestones were achieved, and the projects were technically completed.
6-Sep-14	SSKDDM012	Naikmargha	On 6-SEP-14, the DTL, CDO, GIO, GCBO, DDA chairperson (Sayed Abdul Ghafoor Agha), DCC chairperson (Sultan Mohammad), DDA members (Abdul Wali, Mohammad Akbar, and Fazal Mohammad), and CDC secretary (Din Mohammad) conducted a site visit to Gabion Protection Wall + Stone Masonry Protection Wall + Canal Excavation. During the visit, 100% of work had been completed, their fourth milestones were achieved, and the projects were technically completed.
6-Sep-14	SSKDDM008	Etihad	On 6-SEP-14, the DTL, CDO, GIO, GCBO, DDA chairperson (Sayed Abdul Ghafoor Agha), DCC chairperson (Sultan Mohammad), DDA members (Abdul Wali, Mohammad Akbar, and Fazal Mohammad), and grantee CDC secretary (Din Mohammad) conducted a site visit to Rehabilitation of Canal Intake + Gabion Protection Wall Construction. During the visit, 55% of work had been completed and their second milestones were achieved.

DATE	PROJECT NUMBER	CLUSTER	DISTRICT AND PROVINCIAL REPRESENTATIVES
6-Sep-14	SSKDAG086	Arghandab DDA	The GCBO, CDO, CDC chairperson (Ahmadullah), and DDA representative (Haji Mohammad) conducted a site visit to Vocational Training in Motorcycle Repair with Arghandab DDA. During the visit, 85% of work had been completed and the third milestone was achieved.
6-Sep-14	SSUZTK312	Bulagh	The opening ceremony was conducted for Construction of Water Reservoirs. The GCBO, CDO, DF engineer, grantee CDC members (Mohammad Sarwar and Haji Abdul Samad), and DDA representative (Haji Abdul Mohammad) participated in the ceremony.
6-Sep-14	SSUZTK253	Bulagh	The opening ceremony was conducted for Construction of Check Dams. The GCBO, CDO, DF engineer, CDC members (Mohammad Sarwar and Haji Abdul Samad), and DDA representative (Haji Abdul Mohammad) participated in the ceremony.
6-Sep-14	SSUZTK059	Aborda	The CDO, GCBO, DF engineer, FSO, grantee CDC chairperson, and PRRD representatives conducted a site visit to Construction of Protection wall. During the visit, 35% of work had been completed and the second milestone was in progress.
6-Sep-14	SSKDAG085	DDA	The GCBO, CDO, GDO, and DDA representative (Haji Esa Mohammad).
6-Sep-14	SSHMB0352	Bost DDA	Field visit conducted to Vocational Training for Women in Curtain Sewing. In the field visit GDO, District Team Leader, M&E officer, CDO and DDA members, also participated, 2nd milestone is ongoing.
6-Sep-14	SSNMKA387	cluster 01	Grantee CDC Head (Abdul Naim), GIO, DF Engineer, CDO, PRRD representative (Reza Khan) conducted a site visit to School boundary wall Construction. During the visit, 95% of work had been completed and fourth milestone was in progress.
7-Sep-14	SSKDAG265	Nawi Mazra	The opening ceremony was conducted for Improvement of Street Drainage in Nawi Mazra cluster, SSKDAG265. The GCBO, CDO, DF engineer, CDC chairperson (Agha Janan), and DDA representative (Haji Din Mohammad) participated in the ceremony.
7-Sep-14	SSUZCH205	Qale Ragh	The GDO, DF engineer, M&E officer, grantee CDC member (Allah Noor), PRRD representative (Sayed Wali), consultant engineer (Sher Gul), and project supervisor (Abdul Bari) conducted a site visit to Canal Rehabilitation with Water Intakes). During the visit, 85% of work had been completed and the third milestone was achieved.
7-Sep-14	SSHMNA370	Wakil Ahmad Jan	The DDA Member, Grantee CDC, GIO, District engineer, CDO, and M&E officer. Second milestone achieved during the site visit on Construction of Water Gates.
7-Sep-14	SSHMNA384	Hjai Kala Khan	The DDA Member, Grantee CDC, GIO, District engineer, CDO, and M&E officer. Third milestone achieved during the site visit on construction of Watergates.
7-Sep-14	SSHMNA367	Haji Agha Jan	The DDA Member, Grantee CDC, GIO, District engineer, CDO, and M&E officer. Second milestone achieved during the site visit on construction of Water gates

DATE	PROJECT NUMBER	CLUSTER	DISTRICT AND PROVINCIAL REPRESENTATIVES
7-Sep-14	SSNMZA466	Zaranj DDA	Grantee DDA Deputy (Shareen Gul), GIO, CDO, M&E Officer, and DDA representative conducted site visit to Provision of Vocational Training for Women in Curtain Sewing. During the visit, 25% of work had been completed and Second milestone was in progress.
7-Sep-14	SSNMKA393	cluster 03	Grantee CDC Head (Qayoum), GIO, DF Engineer, CDO, PRRD representative (Ali Mohammad) conducted a site visit to shallow wells Construction. During the visit, 70% of work had been completed and third milestone was in progress.
8-Sep-14	SSHMG250		The DDA Member, Grantee CDC, GIO, District engineer, CDO, and M&E officer. During the visit to Construction of water Gates 55% of work had been completed and 3 rd milestone was in progress.
8-Sep-14	SSUZTK503	Tirin Kot DDA	The opening ceremony was conducted for Training in Teaching Methods for Primary Schools Teachers with Tirin Kot DDA. The GCBO, CDO, DF engineer, DDA chairperson (Haji Jan Mohammad), and DDA representative (Haji Malak Mohammadzai) participated in the ceremony.
8-Sep-14	SSUZDI454	Dihrawud DDA	The opening ceremony was conducted for Provision of Vocational Training in Motorcycle Maintenance and Repairing for Youth with Dihrawud DDA. The GCBO, CDO, DF engineer, M&E officer, CDC chairperson (Haji Bahauddin), and DDA representative (Abdul Malik) participated in the ceremony.
9-Sep-14	SSUZDI319	Zahmat Shahre Naw	The opening ceremony was conducted for Construction of Stone Masonry Protection Wall. The DTL, GCBO, CDO, DF engineer, M&E officer, CDC chairperson, grantee CDC secretary, and DDA representative (Abdul Malik) participated in the ceremony.
9-Sep-14	SSUZDI320	Zahmat Shahre Naw	The opening ceremony was conducted for Construction of Stone Masonry Culverts. The DTL, GCBO, CDO, DF engineer, M&E officer, CDC chairperson, grantee CDC secretary, and DDA representative (Abdul Malik) participated in the ceremony.
9-Sep-14	SSZBSJ497	No. 09	The opening ceremony was conducted for Construction of Culverts in Cluster No. 09, SSZBSJ497. The DF engineer, GIO, DTL, PMU grant officer, M&E officer, PRRD representative (Abdul Matin), SWG representative (Mohammad Anwar), and grantee CDC chairperson (Ghousuddin) participated in the ceremony.
10-Sep-14	SSKDAG086	Arghandab DDA	The GCBO, CDO, CDC chairperson (Ahmadullah), and DDA representative (Haji Mohammad) conducted a site visit to Vocational Training in Motorcycle Repair with. During the visit, 85% of work had been completed and the third milestone was achieved.
10-Sep-14	SSUZTK254	Bulagh	The opening ceremony was conducted for Rehabilitation of Road. The GCBO, CDO, DF engineer, CDC chairperson (Haji Jan Mohammad), cluster member (Haji Abdul Mohammad), and DDA representative (Haji Malak Mohammad Wali) participated in the ceremony.

DATE	PROJECT NUMBER	CLUSTER	DISTRICT AND PROVINCIAL REPRESENTATIVES
10-Sep-14	SSUZTK255	Bulagh	The opening ceremony was conducted for Construction of Protection Wall. The GCBO, CDO, DF engineer, grantee CDC members (Habibullah and Matiullah), DDA member (Haji Wali Mohammad), and DDA deputy (Haji Malik Sultan) participated in the ceremony.
10-Sep-14	SSUZTK313	Sarshakhlay	The CDO, GCBO, DF engineer, FSO, grantee CDC chairperson, and PRRD representative conducted a site visit to Protection Wall Construction. During the visit, 55% of work had been completed and the second milestone was achieved.
10-Sep-14	SSUZCH207	Qale Ragh	The GDO, DF engineer, M&E officer, grantee CDC member, PRRD representative, consultant engineer, and project supervisor conducted a site visit to Construction of Culverts. During the visit, 50% of work had been completed and the second milestone was in progress.
10-Sep-14	SSZBQA091	Cluster No. 10	Closeout ceremony was conducted for Construction of Stone Masonry Protection Wall. The DF engineer, GIO, PGO, DTL, M&E officer, PRRD representative (Shamsul Hadi), grantee CDC chairperson (Abdul Manan), and DDA member (Haji Abdul Manan) participated in the ceremony.
10-Sep-14	SSZBTJ128	Haji Nika	The opening ceremony was conducted for Construction of Protection Wall in Haji Nika cluster, SSZBTJ128. The DSO, DF engineer, GIO, FSO, CDO, M&E officer, grantee CDC/DDA chairperson (Haji Roy Mohammad), and DDA member (Haji Mohammad Dawood) participated in the ceremony.
10-Sep-14	SSZBSJ120	Siyabandi	The GIO, M&E officer, DF engineer, and grantee CDC members (Mehrab and Pahlawan) conducted a site visit to Construction of Retaining Wall in Siyabandi cluster, SSZBSJ120. During the visit, 85% of work had been completed and the third milestone was achieved.
13-Sep-14	SSKDAG020	Nagahan	The GCBO, CDO, DF engineer, CDC chairperson (Faizullah), and DDA representative (Haji Hasti Mohammad) conducted a site visit to Construction of Stone Masonry and Gabion Protection Wall. During the visit, 40% of work had been completed and the second milestone was in progress.
13-Sep-14	SSUZTK313	Sarshakhlay	The GDO, M&E officer, DF engineer, FSO, grantee CDC chairperson, DDA chairperson, and PRRD representatives conducted a site visit to Construction of Stone Masonry Protection Wall. During the visit, 60% of work had been completed and the third milestone was in progress.
13-Sep-14	SSUZTK058	Mosazai	The CDO, GCBO, DF engineer, FSO, grantee CDC chairperson, and PRRD representatives conducted a site visit to Road Rehabilitation. During the visit, 35% of work had been completed and the second milestone was in progress.
13-Sep-14	SSUZTK056	Mosazai	The M&E officer, GIO, DF engineer, FSO, grantee CDC chairperson, and PRRD representatives conducted a site visit to Construction of Protection Wall. During the visit, 65% of work had been completed and the third milestone was in progress.

DATE	PROJECT NUMBER	CLUSTER	DISTRICT AND PROVINCIAL REPRESENTATIVES
13-Sep-14	SSUZDI453	Dihrawud DDA	The GIO, M&E officer, grantee CDC member, PRRD representative, and project supervisor conducted a site visit to Vocational Training for Youth in PCC Block and RCC Beam Construction with Dihrawud DDA. During the visit, 30% of work had been completed and the second milestone was in progress.
13-Sep-14	SSUZCH205	Qalae Ragh	The GIO, DF engineer, M&E officer, grantee CDC member, PRRD representative, consultant engineer, and project supervisor conducted a site visit to Canal Rehabilitation. During the visit, 100% of work had been completed and the fourth milestone was achieved.
13-Sep-14	SSZBSJI19	Siyabandi	The closeout ceremony was conducted for Construction of Culverts in Siyabandi cluster, SSZBSJI19. The DF engineer, PMU grant officer, GIO, DTL, CDO, PRRD representative (Abdul Martin), DG (Abdul Khaliq Ayubi), and grantee CDC chairperson (Lotfullah) participated in the ceremony.
13-Sep-14	SSNMZA466	Zaranj DDA	Site visit to Provision of Vocational Training for Women in Curtain Sewing. During the visit 55% of work had been completed and the second milestone was achieved.
14-Sep-14	SSKDAG240	Mazra Abbas	The opening ceremony was conducted for the Improvement of Street Drainage. The GCBO, CDO, DDA chairperson (Haji Mohammad), DG (Haji Shah Mohammad), and grantee CDC chairperson (Attaullah) participated in the ceremony.
14-Sep-14	SSUZTK059	Aborda	The M&E officer, GIO, DF engineer, GCBO, grantee CDC chairperson, and PRRD representatives conducted a site visit to Construction of Protection Wall. During the visit, 65% of work had been completed and the third milestone was in progress.
14-Sep-14	SSUZTK095	Charamgar	The M&E officer, GCBO, DF engineer, grantee CDC chairperson, and PRRD representatives conducted a site visit to Construction of Intake Gates and Stone Masonry Protection Wall and Canal Rehabilitation,. During the visit, 65% of work had been completed and the third milestone was in progress.
14-Sep-14	SSUZCHI96	Ashazai	The GIO, DF engineer, M&E officer, grantee CDC member, PRRD representative, consultant engineer, and project supervisor conducted a site visit to Construction of Stone Masonry Protection Wall. During the visit, 55% of work had been completed and the second milestone was achieved.
14-Sep-14	SSNMZA466	Zaranj DDA	Grantee DDA deputy (Shreen Gul), GIO, PMU grants Officer, CDO, PRRD Program Manager (Eng. Farid) conducted site visit to Provision of Vocational Training for Women in Curtain Sewing, Zaranj DDA. During the Visit 56% of the work had been completed and third milestone was in progress.
14-Sep-14	SSNMKA413	cluster # 8	Grantee CDC Head (Mohammad), GIO, DF Engineer, PRRD representative (Raza khan) conducted a site visit to Road Rehabilitations. During the visit 85% of work had been completed and third milestone was achieved.

DATE	PROJECT NUMBER	CLUSTER	DISTRICT AND PROVINCIAL REPRESENTATIVES
15-Sep-14	SSKDAG086	Arghandab DDA	The closeout ceremony was conducted for Vocational Training in Motorcycle Repair with Arghandab DDA. The GCBO, GDO, CDO, DTL, PMU grant officer, regional CDO, PMU head, PRRD director, DDA chairperson (Haji Mohammad), and DG (Haji Shah Mohammad) participated in the ceremony. During the ceremony, course completion certificates were distributed to the successful participants of the training.
15-Sep-14	SSNMZA462	SSNMZA462	Grantee DDA Secretary (Redi Gul), GIO, CDO, PRRD Program Manager (Eng Farid) PRRD Engineer (Ghulam Sarwar) conducted site visit to Provision of Vocational Training for Youth in Refrigerator Repair. During the visit 29% of the work had been completed and second milestone was in progress.
15-Sep-14	SSNMKA387	cluster # 1	Grantee CDC Head, PRRD Program Manager (Eng. Farid), PRRD Social Affair Manager (Haji Sarwar), DDA Head (Haji Gulam Nabi), DoE representative (Mohammad Hussain), GIO, GCBO, DF Engineer and Grantee CDC Head (Naim) participated in closing ceremony of Boundary Wall Rehabilitation. During the 100% of the work had been completed and forth milestone was achieved.
15-Sep-14	SSKDDM012	Naikmargha	The CDO, DF engineer, FSO, CDC chairperson (Fazal Mohammad), and CDC members (Bakht Mohammad, Juma Khan, and Ibrahim Jan) conducted a site visit/survey to Excavation of Canal in Naikmargha cluster, SSKDDM012. The purpose of the survey was to take measurements and GPS grids for extending the length of the canal as part of the increased allocation.
16-Sep-14	SSUZTK254	Bulagh	The GDO, M&E officer, DF engineer, FSO, grantee CDC chairperson, DDA chairperson, and PRRD representatives conducted a site visit to Rehabilitation of Road. During the visit, 60% of work had been completed and the second milestone was achieved.
16-Sep-14	SSUZTK056	Mosazai	The CDO, GIO, DF engineer, M&E officer, grantee CDC chairperson, and PRRD representatives conducted a site visit to Construction of Protection Wall. During the visit, 55% of work had been completed and the second milestone was achieved.
16-Sep-14	SSUZTK313	Sarshakhlay	The CDO, GCBO, DF engineer, M&E officer, grantee CDC chairperson, and PRRD representatives conducted a site visit to Construction of Protection Wall. During the visit, 45% of work had been completed and the second milestone was in progress.
16-Sep-14	SSUZTK210	Chashmae Mehran	The CDO, GCBO, DF engineer, M&E officer, grantee CDC chairperson, and PRRD representatives conducted a site visit to Construction of Culverts. During the visit, 55% of work had been completed and the second milestone was achieved.
16-Sep-14	SSUZTK082	Sad Murda	The CDO, GCBO, DF engineer, grantee CDC chairperson, and PRRD representatives conducted a site visit to Construction of Stone Masonry Protection Wall. During the visit, 55% of work had been completed and the second milestone was achieved.
16-Sep-14	SSUZDI321	Landiana	The opening ceremony was conducted for Stone Masonry Protection Wall. The GCBO, district team leader, CDO, DF engineer, M&E officer, CDC chairperson, and DDA representative participated in the ceremony.

DATE	PROJECT NUMBER	CLUSTER	DISTRICT AND PROVINCIAL REPRESENTATIVES
16-Sep-14	SSUZDI322	Landiana	The opening ceremony was conducted for Water Intake Gate Constructions. The GCBO, district team leader, CDO, DF engineer, M&E officer, CDC chairperson, and DDA representative participated in the ceremony.
16-Sep-14	SSUZDI323	Landiana	The opening ceremony was conducted for Road Rehabilitation. The GCBO, district team leader, CDO, DF engineer, M&E officer, CDC chairperson, and DDA representative participated in the ceremony.
16-Sep-14	SSUZCH216	Sarab Siasang	The GIO, DF engineer, M&E officer, grantee CDC member, PRRD representative, consultant engineer, and project supervisor conducted a site visit to Construction of Stone Masonry Protection Wall. During the visit, 20% of work had been completed and the first milestone was achieved.
16-Sep-14	SSUZCH217	Sarab Siasang	The GIO, DF engineer, M&E officer, grantee CDC member, PRRD representative, consultant engineer, and project supervisor conducted a site visit to Hand Pump Repairing. During the visit, 20% of work had been completed and the first milestone was achieved.
16-Sep-14	SSUZCH207	Qale Ragh	The GIO, DF engineer, M&E officer, grantee CDC member, PRRD representative, consultant engineer, and project supervisor conducted a site visit to Construction of Stone Masonry Culverts. During the visit, 65% of work had been completed and the third milestone was in progress.
17-Sep-14	SSKDDM005	Etefaq	The CDO, DF engineer, GIO, GCBO, DDA members (Sayed Abdul Ghafoor Agha and Haji Noor Mohammad), PRRD engineer (Samiullah), CDC members (Haji Abdul Wahid and Abdul Malik), and project supervisor (Mohammad Noor) conducted a site visit to Construction of Culverts. During the visit, 85% of work had been completed and the third mile stone was achieved.
17-Sep-14	SSKDDM008	Etihad	The CDO, DF engineer, GIO, GCBO, DDA members (Sayed Abdul Ghafoor Agha and Haji Noor Mohammad), PRRD engineer (Samiullah), CDC members (Haji Abdul Wahid and Abdul Malik), and project supervisor (Din Mohammad) conducted a site visit to Rehabilitation of Canal Intake + Gabion Protection Wall Construction. During the visit, 90% of work had been completed and the fourth mile stone was in progress.
17-Sep-14	SSUZTK208	Chashmae Mehran	The CDO, GCBO, DF engineer, grantee CDC chairperson, and PRRD representatives conducted a site visit to Construction of Stone Masonry Protection Wall and Water Gates. During the visit, 55% of work had been completed and the second milestone was achieved.
20-Sep-14	SSKDDM048	Daman DDA	The CDO and FSO conducted a site visit to Vocational Training in Plumbing for Youth with Daman DDA. During the visit, 45% of work had been completed and the second milestone was in progress.
20-Sep-14	SSKDAG023	Charghulba	The GCBO, CDO, DF engineer, CDC chairperson (Amir Mohammad), and DDA representative (Essa Mohammad) conducted a site visit to Improvement of Irrigation System. During the visit, 100% of work had been completed and the fourth milestone was achieved.

DATE	PROJECT NUMBER	CLUSTER	DISTRICT AND PROVINCIAL REPRESENTATIVES
20-Sep-14	SSKDAG034	Kshata Sukhchala	The GCBO, CDO, DDA chairperson (Haji Mohammad), DG (Haji Shah Mohammad), CDC chairperson (Mohammad Tawas), and DDA representative (Abdul Rauf) conducted a site visit to Construction of Stone Masonry Retaining Wall. During the visit, 55% of work had been completed and the second milestone was achieved.
20-Sep-14	SSKDAG043	Kochnai Munara	The GCBO, CDO, DF engineer, CDC chairperson (Mira Jan), and DDA representative (Mohammad Eshaq) conducted a site visit to Improvement of Irrigation Canal. During the visit, 100% of work had been completed and the fourth milestone was achieved.
20-Sep-14	SSZBSJ109	Kalakhel Nahe-I	The DF engineer, GIO, DTL, M&E officer, PRRD representative (Abdul Matin), SWG representative (Mohammad Anwar), grantee CDC chairperson (Hamdullah), and deputy (Haji Sartor Mohammad).
20-Sep-14	SSNMZA462	Zaranj DDA	Grantee DDA Deputy (Shareen Gul), GIO, CDO, M&E Officer, SWG representative (Mr. Mirwais), PRRD representative (Mohammad Hasan) and DDA representative (Riad Gul) conducted site visit to Provision of Vocational Training for Youth. During the visit, 55% of work had been completed and the second milestone was achieved.
21-Sep-14	SSKDDM008	Etihad	The CDO, GCBO, FSO, and grantee CDC members (Mohammad Akbar and Din Mohammad) conducted a site visit to Rehabilitation of Canal Intake + Gabion Protection Wall Construction. During the visit, 95% of work had been completed and the fourth milestone was in progress.
21-Sep-14	SSUZTK254	Bulagh	The GDO, M&E officer, DF engineer, FSO, grantee CDC chairperson, DDA chairperson, and PRRD representatives conducted a site visit to Road Rehabilitation Project. During the visit, 60% of work had been completed and the second milestone was achieved.
21-Sep-14	SSUZTK056	Mosazai	The M&E officer, GIO, DF engineer, FSO, grantee CDC chairperson, and PRRD representatives conducted a site visit to Construction of Stone Masonry Protection Wall. During the visit, 55% of work had been completed and the second milestone was achieved.
21-Sep-14	SSUZDI319	Shahre Naw	The GIO, M&E officer, grantee CDC member, PRRD representative, and project supervisor conducted a site visit to Construction of Protection Wall. During the visit, 30% of work had been completed and the second milestone was in progress.
21-Sep-14	SSUZDI320	Shahre Naw	The GIO, M&E officer, grantee CDC member, PRRD representative, and project supervisor conducted a site visit to Construction of Stone Masonry Culverts. During the visit, 30% of work had been completed and the second milestone was in progress.
21-Sep-14	SSUZCH196	Ashazai cluster	The GIO, DF engineer, M&E officer, grantee CDC member, PRRD representative, consultant engineer, and project supervisor conducted a site visit to Construction of Stone Masonry Protection Wall. During the visit, 85% of work had been completed and the third milestone was achieved.

DATE	PROJECT NUMBER	CLUSTER	DISTRICT AND PROVINCIAL REPRESENTATIVES
21-Sep-14	SSUZCH100	Markaz cluster	The GIO, DF engineer, FSO, M&E officer, grantee CDC member, PRRD representative, consultant engineer, and project supervisor conducted a site visit to Construction of Stone Masonry Protection Wall. During the visit, 65% of work had been completed and the third milestone was in progress.
22-Sep-14	SSUZDI453	Dihrawud DDA	The GIO, DF engineer, M&E officer, grantee CDC member, PRRD representative, and project supervisor conducted a site visit to Vocational Training for Youth in PCC Block and RCC Beam Construction with Dihrawud DDA. During the visit, 55% of work had been completed and the second milestone was achieved.
22-Sep-14	SSNMKA413	cluster # 8	Grantee CDC Head (Mohammad), GIO, DF Engineer, PRRD representative (Raza khan) conducted a site visit to Road Rehabilitations. During the visit 90% of work had been completed and fourth milestone was in progress.
24-Sep-14	SSKDDM004	Yawalai	The CDO, DF engineer, FSO, CDC member (Allah Nazar) and consultant engineer (Mohammad Dawood) conducted a site visit to Gabion Protection Wall Construction. During the visit, 60% of work had been completed and the third milestone was in progress.
24-Sep-14	SSKDAG018	Nagahan	The GCBO, CDO, DF engineer, CDC chairperson (Faizullah), and DDA representative (Haji Hasti Mohammad) conducted a site visit to Construction of Water Dividers and Intake Gates in Nagahan cluster, SSKDAG018. During the visit, 55% of work had been completed and the second milestone was achieved.
24-Sep-14	SSUZTK060	Aborda	The opening ceremony was conducted for Rehabilitation of Irrigation Canal. The GCBO, CDO, DF engineer, DSW (Mohammad Rahim) CDC chairperson (Rahmatullah), and DDA representative (Haji Malak Mohammadzai) participated in the ceremony.
24-Sep-14	SSUZTK059	Aborda	The CDO, GCBO, DF engineer, FSO, grantee CDC chairperson (Rahmatullah), and PRRD representative (Mohammad Rahim) conducted a site visit to Protection Wall Construction in Aborda cluster, SSUZTK059. During the visit, 55% of work had been completed and the second milestone was achieved.
24-Sep-14	SSUZTK254	Bulagh	The CDO, GCBO, DF engineer, FSO, grantee CDC chairperson (Mohammad Sarwar), and PRRD representative (Mohammad Rahim) conducted a site visit to Road Rehabilitation in Bulagh cluster, SSUZTK254. During the visit, 85% of work had been completed and the third milestone was achieved.
24-Sep-14	SSUZTK503	Tirin Kot DDA	The GIO, IRI officer, and DDA deputy (Mohammad Nabi) conducted a site visit to Short Training on Teaching Methods for Teachers of Primary School with Tirin Kot DDA, SSUZTK503. During the visit, 55% of work had been completed the second milestone was achieved.
24-Sep-14	SSUZCH301	Khawaja Khadir Fazal Karam	The opening ceremony was conducted for Construction of Stone Masonry Culverts. The DF engineer, CDO, M&E officer, GIO, DSW (Said Wali), CDC chairperson (Abdul Razaq), and DDA representative (Abdul Raziq) participated in the ceremony.

DATE	PROJECT NUMBER	CLUSTER	DISTRICT AND PROVINCIAL REPRESENTATIVES
24-Sep-14	SSUZCH304	Khwaja Khadir Nek Mohammad	The opening ceremony was conducted for Construction of Siphon in Khwaja Khadir Nek Mohammad cluster, SSUZCH304. The CDO, DF engineer, M&E officer, GIO, DSW (Said Wali) CDC chairperson (Nek Mohammad), and DDA representative (Abdul Razaq) participated in the ceremony.
24-Sep-14	SSUZCH305	Khwaja Khadir Kamal	The opening ceremony was conducted for Canal Rehabilitation in Khwaja Khadir Kamal cluster, SSUZCH305. The CDO, DF engineer, M&E officer, GIO, DSW (Said Wali), CDC chairperson (Saadullah), and DDA representative (Abdul Razaq) participated in the ceremony.
24-Sep-14	SSUZCH307	Khwaja Khadir Kamal	The opening ceremony was conducted for Construction of Culverts Constructions. The CDO, DF engineer, M&E officer, GIO, DSW (Said Wali), CDC chairperson (Saadullah), and DDA representative (Abdul Razaq) participated in the ceremony.
24-Sep-14	SSZBSJ108	Bazargan	The closeout ceremony was conducted for the Construction of Stone Masonry Protection Wall. The DF engineer, GIO, DTL, M&E officer, PRRD representative (Abdul Martin), DG (Abdul Khaliq Ayubi), grantee CDC member (Abdul Haq) and DDA member (Haji Sartor Mohammad) participated in the ceremony.
24-Sep-14	SSZBSJ118	Siyabandi	The closeout ceremony was conducted for Rehabilitation of Road in Siyabandi cluster. The DF engineer, GIO, DTL, M&E officer, PRRD representative (Abdul Martin), DG (Abdul Khaliq Ayubi), grantee CDC member (Lotfullah), and DDA member participated in the ceremony.
27-Sep-14	SSKDAG034	Kshata Sukhchala	The GCBO, CDO, DF engineer, CDC chairperson (Fida Mohammad), and DDA representative (Abdul Rauf) conducted a site visit to Construction of Stone Masonry Retaining Wall. During the visit, 85% of work had been completed and the third milestone was achieved.
27-Sep-14	SSKDAG085	Arghandab DDA	The GCBO, CDO, M&E officer, CDC chairperson (Haji Fida Mohammad), and DDA representative (Haji Mohammad) conducted a site visit to Vocational Training. During the visit, 85% of work had been completed and the third milestone was achieved.
27-Sep-14	SSUZTK254	Bulagh	The CDO, GCBO, DF engineer, FSO, grantee CDC chairperson (Mohammad Sarwar), and PRRD representative (Mohammad Rahim) conducted a site visit to Road Rehabilitation in Bulagh cluster, SSUZTK254. During the visit, 95% of work had been completed and the fourth milestone was in progress.
27-Sep-14	SSUZTK313	Sarshakhlay	The GIO, DF engineer, FSO, grantee CDC chairperson (Abdul Malik Agha), and PRRD representative (Mohammad Rahim) conducted a site visit to Construction of Protection Wall in Sarshakhlay cluster, SSUZTK313. During the visit, 70% of work had been completed and the third milestone was in progress.
27-Sep-14	SSUZTK193	Sarshakhlay	The GIO, DF engineer, FSO, grantee CDC chairperson (Abdul Malik Agha), and PRRD representative (Mohammad Rahim) conducted a site visit to Construction of Water Gates and Protection Wall in Sarshakhlay cluster, SSUZTK193. During the visit, 50% of work had been completed and the second milestone was in progress.

DATE	PROJECT NUMBER	CLUSTER	DISTRICT AND PROVINCIAL REPRESENTATIVES
27-Sep-14	SSNMZA509	Zaranj DDA	Grantee DDA Deputy (Shareen Gul), GIO, CDO, M&E Officer ,SWG representative (Omaid Baloch), PRRD Program Manager (Eng. Farid Ahmad) DDA Member (Riad Gull) conducted site visit to Short-term Training on Teaching Methods for Primary School Teachers. During the visit, 55% of work had been completed and the second milestone was achieved.
28-Sep-14	SSKDDM008	Etihad	The closeout ceremony was conducted for Gabion Protection Wall + Rehabilitation of Canal Intake + Gabion Protection Wall Construction. The GIO, DF engineer, DTL, CDO, FSO, PRRD engineer, Sayed Ghafoor Agha (DDA chairperson), Gul Mohammad (DDA member), Haji Shah Mohammad (DDA deputy), Mohammad Akbar (CDC chairperson), and Haji Noor Ahmad (CDC treasurer) participated in the ceremony.
28-Sep-14	SSKDAG239	Mazra Abbas	The GCBO, CDO, DF engineer, CDC chairperson (Mohammad Tawas), and DDA representative (Haji Mohammad) conducted a site visit to Construction of Culverts. During the visit, 85% of work had been completed and the third milestone was achieved.
28-Sep-14	SSUZTK208	Chashmae Mehran	The GIO, DF engineer, FSO, grantee CDC chairperson (Habibullah), and PRRD representative (Mohammad Rahim) conducted a site visit to Construction of Water Gates and Protection Wall in Chashmae Mehran cluster, SSUZTK208. During the visit, 50% of work had been completed and the second milestone was in progress.
28-Sep-14	SSZBSJ120	Siyabandi	The closeout ceremony was conducted for Construction of Retaining Wall. The DF engineer, GIO, CDO, M&E officer, grantee CDC member (Lotfullah), and DDA chairperson (Mohammad Mosa) participated in the ceremony.
28-Sep-14	SSZBSJ491	Shahjoy DDA	The opening ceremony was conducted for Short Training on Teaching Methods for Teachers of Primary School with. The DF engineer, GIO, CDO, M&E officer, DDA chairperson (Mohammad Mosa), and DG (Abdul Khaliq Ayubi) participated in the ceremony.

ANNEX G: TRAININGS FOR DDAS, DGOS, PRRDS, AND LINE DIRECTORATES

Province	Title of Training Event	Targeted DEs and PEs	Dates	Location	Number of Participants M/F/Total	Participants
Kandahar	The Roles of Men and Women in Society and in Government	Daman DGO	3-SEP-14	Daman District	15 / 0 / 15	DGO Staff (14) and DSW (1)
	Managing Meetings and Standard Filing	PRRD/PEs	7-SEP-14	Kandahar PRRD	18 / 0 / 18	PRRD (10), Social Affairs (3), Public Works (3), Education (1) and Agriculture (1)
	Basic Procurement and Financial Management	Arghandab WAC	8-9-SEP-14	Arghandab District	0 / 13 / 13	WAC Members (10) and DoWA (3)
	The Roles of Men and Women in Society and in Government	PRRD/PEs	20-SEP-14	Kandahar PRRD	16 / 0 / 16	PRRD (15) and Education (1)
	Disaster and Environmental Management	Arghandab WAC	22-23-SEP-14	Arghandab District	0 / 13 / 13	WAC Members (10) and DoWA (3)
Hilmand	Time Management, Conflict Resolution, and Decision-making	Nad Ali DGO	1-2-SEP-14	Nad Ali District Center	25 / 0 / 25	DDA members (24) and DSW (1)
	Time Management, Conflict Resolution, and Decision-making	Nahri Sarraj DGO	2-3-SEP-14	Nahri Sarraj District Center	15 / 0 / 15	DGOs (15)
	Project Monitoring, Evaluation and Reporting	Garmser DDA	6-7-SEP-14	Garmser District Center	12 / 0 / 12	DDA members (11) and DSW (1)
	Project Monitoring, Evaluation and Reporting	Bost DDA	7-8-SEP-14	PMU/ Hilmand Office	17 / 0 / 17	DDA members (15) and DSW (2)
	Basic Procurement and Financial Management	Bost WAC	8-9-SEP-14	PMU/ Hilmand Office	0 / 13 / 13	WAC Members (10) and DoWA (3)
	Managing Meetings and Standard Filing	Garmser DGO	8-10-SEP-14	Garmser District Center	25 / 0 / 25	DGOs (24) and DSW (1)

Province	Title of Training Event	Targeted DEs and PEs	Dates	Location	Number of Participants M/F/Total	Participants
	Human Resource Management and introduction to ASCL	PRRD/PEs	10-SEP-14	PRRD/ Hilmand Office	15/0/15	PRRD (3), Education Department (3), Agriculture Department (2), Public Health (3), Public Works (2) and Social Affairs (2)
	Financial Management	PRRD/PEs	11-SEP-14	PRRD/ Hilmand Office	16/0/16	PRRD (3), Education Department (3), Agriculture Department (3), Public Health (3), Public Works (2) and Social Affairs (2)
	Project Monitoring, Evaluation and Reporting	Nahri Sarraj DDA	13-14-SEP-14	Nahri Sarraj District Center	15/0/15	DDA members (15)
	Project Monitoring, Evaluation and Reporting	Nad Ali DDA	13-14-SEP-14	Nad Ali District Center	15/0/15	DDA members (15)
	Managing Meetings and Standard filing	Nad Ali DGO	15-16-SEP-14	Nad Ali District Center	21/0/21	DGOs (20) and DSW (1)
	Managing Meetings and Standard filing	Nahri Sarraj DGO	15-16-SEP-14	Nahri Sarraj District Center	20/0/20	DGOs (19) and DSW (1)
	Participatory Planning and Budgeting	PRRD/PEs	20-SEP-14	PRRD/ Hilmand Office	13/0/13	PRRD (1), Agriculture (2), Education (4), Social Affairs (3) and Public Works (3)
	Report Writing and Inventory Management	Garmser DGO	20-21-SEP-14	Garmser District Center	17/0/17	DGOs (17)
	The Roles of Men and Women in Society and in Government	PRRD/PEs	21-SEP-14	PRRD/ Hilmand Office	10/0/10	PRRD (1), Agriculture (1), Education (3), Social Affairs (3) and Public Works (2)
	Basic Procurement and Financial Management	Garmser DDA	22-23-SEP-14	Garmser District Center	13/0/13	DDA members (13)

Province	Title of Training Event	Targeted DEs and PEs	Dates	Location	Number of Participants M/F/Total	Participants
	Disaster and Environmental Management	Bost WAC	22-23-SEP-14	PMU/ Hilmand Office	0/14/14	WAC Members (11) and DoWA (3)
Uruzgan	Human Resource Management and Participatory planning and budgeting	Dihrawud DGO	1-2-SEP-14	Dihrawud District Center	16/0/16	DGOs (14) and DSWs (2)
	The Roles of Men and Women in Society and in Government	Tirin Kot DDA	6-SEP-14	PMU/ Uruzgan Office	18/0/18	DDA Members (16) and DSW (2)
	Human Resource Management	PRRD/PEs	8-SEP-14	PRRD/ Uruzgan Office	23/0/23	PRRD (13), Agriculture (3), Social Affairs (3), Public Health (1) and Education (3)
	Financial Management	PRRD/PEs	10-SEP-14	PRRD/ Uruzgan Office	22/0/22	PRRD (12), Agriculture (3), Social Affairs (3), Public Health (1) and Education (3)
	The Roles of Men and Women in Society and in Government	Chora DDA	13-SEP-14	Chora District Center	24/0/24	DDA Members (22) and DSW (2)
	Project Monitoring, Evaluation and Reporting	Tirin Kot WAC	13-14-SEP-14	PMU/ Uruzgan Office	0/20/20	WAC Members (10), CDC Members (7) and DoWA (3)
	The Roles of Men and Women in Society and in Government	Chora DGO	14-SEP-14	Chora District Center	13/0/13	DGOs (12) and DSW (1)
	Participatory Planning and Budgeting	PRRD/PEs	16-SEP-14	PRRD/ Uruzgan Office	23/0/23	PRRD (14), Agriculture (3), Social Affairs (3), Public Works (1) and Education (2)
	The Roles of Men and Women in Society and in	PRRD/PEs	17-SEP-14	PRRD/ Uruzgan Office	23/0/23	PRRD (12), Agriculture (2), Social Affairs (3), Public Works (1),

Province	Title of Training Event	Targeted DEs and PEs	Dates	Location	Number of Participants M/F/Total	Participants
	Government					Public Health (1) and Education (4)
	The Roles of Men and Women in Society and in Government	Dihrawud DGO	22-SEP-14	Dihrawud District Center	12/0/12	DGOs (12)
	The Roles of Men and Women in Society and in Government	Dihrawud DDA	23-SEP-14	Dihrawud District Center	17/0/17	DDA Members (17)
Zabul	Human Resource Management and Participatory planning and budgeting	Tarnak Wa Jaldak DGO	2-3-SEP-14	Tarnak Wa Jaldak District Center	17/0/17	DGOs (15) and DSWs (2)
	Project Management	Qalat WAC	7-8-SEP-14	PMU/ Zabul Office	2/16/18	WAC Members (7), DoWA (3), Education (3), NABDP representative (1), Social Affairs (2) and Public Health(2)
	Human Resource Management	PRRD/PEs	9-SEP-14	PRRD/ Zabul Office	25/0/25	PRRD (6), Refugees and Returnees (2), Agriculture (2), Provincial Office (2), Public Health (2), Economics (2), Social Affairs (2), Public Works (2) Environmental Protection and Disaster (4) and Kochai's affairs (1)
	Financial Management	PRRD/PEs	10-SEP-14	PRRD/ Zabul Office	28/0/28	PRRD (6), Refugees and Returnees (2), Agriculture (2), Provincial Office (2), Culture (2), Public Health (2), Economics (2), Social Affairs (2), Education (2), Environmental protection and Disaster (3), Public Works (2) and Kuchi's Affairs (1)

Province	Title of Training Event	Targeted DEs and PEs	Dates	Location	Number of Participants M/F/Total	Participants
	The Roles of Men and Women in Society and in Government	Qalat DDA	13-SEP-14	PMU/ Zabul Office	12/0/12	DDA Members (11) and DSW (1)
	Project Monitoring, Evaluation and Reporting	Qalat WAC	13-14-SEP-14	PMU/ Zabul Office	0/10/10	WAC Members (9) and DoWA (1)
	The Roles of Men and Women in Society and in Government	Shahjoy DDA	15-SEP-14	Shahjoy District Center	13/0/13	DDA Members (12) and DSW (1)
	The Roles of Men and Women in Society and in Government	Shahjoy DGO	16-SEP-14	Shahjoy District Center	15/0/15	DGO staff (14) and DSW (1)
	Disaster and Environmental Management	Tarnak Wa Jaldak DDA	20-21-SEP-14	Tarnak Wa Jaldak District Center	14/0/14	DDA Members (14)
	The Roles of Men and Women in Society and in Government	Tarnak Wa Jaldak DDA	22-SEP-14	Tarnak Wa Jaldak District Center	12/0/12	DDA Members (12)
Nimroz	Human Resource Management	PRRD/PEs	1-SEP-14	PRRD/ Nimroz Office	12/2/14	PRRD (14)
	Financial Management	PRRD/PEs	2-SEP-14	PRRD/ Nimroz Office	12/1/13	PRRD (13)
	Project Monitoring, Evaluation and Reporting	Kang DDA	6-7-SEP-14	Kang District Center	17/5/22	DDA Members (20) and DSWs (2)
	Managing Meetings and Standard Filing	Kang DGO	10-13-SEP-14	Kang District Center	14/1/15	DGOs (14) and DSW (1)
	Basic Procurement and Financial Management	Zaranj DDA	15-16-SEP-14	PMU/Nimroz Office	14/8/22	DDA Members (21) and DSW (1)
	Participatory Planning and Budgeting	PRRD/PEs	21-SEP-14	PRRD/ Nimroz Office	13/2/15	PRRD (15)
	The Roles of Men and	PRRD/PEs	22-SEP-14	PRRD/ Nimroz	15/2/17	PRRD (17)

Province	Title of Training Event	Targeted DEs and PEs	Dates	Location	Number of Participants M/F/Total	Participants
	Women in Society and in Government			Office		
	Basic Procurement and Financial Management	Kang DDA	28-29-SEP-14	Kang District Center	18/9/27	DDA Members (27)